SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Hospitals

Complete if the organization answered "Yes" on Form 990, Part IV, question 20a.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

Name of the organization

MERCY HEALTH PARTNERS

Employer identification number 38-2589966

Par	t I Financial Assistance a	nd Certain Otl	her Communi	ty Benefits at (Cost				
								Yes	No
1a	Did the organization have a financial	assistance policy	during the tax year	r? If "No," skip to o	uestion 6a		1a	X	
b	If "Yes," was it a written policy?						1b	X	
2	If "Yes," was it a written policy? If the organization had multiple hospital fa to its various hospital facilities during the	icilities, indicate which tax year:	n of the following bes	st describes application	on of the financial ass	sistance policy			
	X Applied uniformly to all hospital	al facilities		ed uniformly to mo					
	Generally tailored to individual	hospital facilities							
3	Answer the following based on the financial assis	tance eligibility criteria th	at applied to the largest	number of the organization	on's patients during the ta	ax year.			
а	Did the organization use Federal Pov	erty Guidelines (FF	PG) as a factor in o	determining eligibili	ity for providing fr	ee care?			
	If "Yes," indicate which of the follow	ing was the FPG fa	mily income limit t	for eligibility for free	e care:		3a	Х	
	100% 150%	X 200%	Other	%					
b	Did the organization use FPG as a fa								
	of the following was the family incom	ne limit for eligibility		are: <u></u>			3b	X	
	200% 250%	300%	350% X	400% O	ther 9	6			
С	If the organization used factors other					•			
	eligibility for free or discounted care. threshold, regardless of income, as a		•	•		other			
4	Did the organization's financial assistance policy		0 0 ,			care to the		77	
7	"medically indigent"?						4	X	_
	Did the organization budget amounts for		•				5a	Х	37
	If "Yes," did the organization's finance						5b		X
С	If "Yes" to line 5b, as a result of bud	•	•	•			_		
_	care to a patient who was eligible for						5c	Х	\vdash
	Did the organization prepare a comm						6a	X	
D	If "Yes," did the organization make it Complete the following table using the worksheet	available to the pu	JDIIC?		dtb the Cebedule II		6b	Λ	
7	Financial Assistance and Certain Oth			Submit these worksheets	s with the Schedule H.				
		(a) Number of	(b) Persons	(c) Total community	(d) Direct offsetting	(a) Net community	(4	Percer	
Mos	Financial Assistance and ins-Tested Government Programs	activities or programs (optional)	served (optional)	(c) Total community benefit expense	revenue	(e) Net community benefit expense		of total expense	
	Financial Assistance at cost (from	p. 19	(-						
а	Worksheet 1)			2600994.		2600994.		.33	g.
h	Medicaid (from Worksheet 3,			20003310		20003321			<u> </u>
	column a)			140149576	129470567	10679009.	1	.36	용
С	Costs of other means-tested								
_	government programs (from								
	Worksheet 3, column b)			3227339.	2465318.	762,021.		.10	용
d	Total. Financial Assistance and								
	Means-Tested Government Programs			145977909	131935885	14042024.	1	.79	ક
	Other Benefits								
е	Community health								
	improvement services and								
	community benefit operations								
	(from Worksheet 4)	10	20,753	3835237.	759,625.	3075612.		<u>.39</u>	ક
f	Health professions education								_
	(from Worksheet 5)	1		10284433.	4728424.	5556009.		.71	<u>ક</u>
g	Subsidized health services								
	(from Worksheet 6)								
	Research (from Worksheet 7)								
i	Cash and in-kind contributions								
	for community benefit (from			200 200	300	207 672		0.4	0.
	Worksheet 8)	3	20 752	288,000.	328.		1	.04	
	Total. Other Benefits	14		14407670.	5488377.	8919293.		.14	
k	Total. Add lines 7d and 7j	14	⊿∪,/ 33	160385579	µ3/4∠4∠6∠	⊼ 730T3T/•	4	.93	5

232091 11-18-22 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

		CY HEALTH				38-258			
Pai	tax year, and describe in Part						/ities d	uring t	the
	tax year, and describe in Fan	(a) Number of activities or programs	(b) Persons served (optional)	(C) Total community	(d) Direct offsetting revenue	(e) Net community	٠,	Percent al expens	
	BL : II	(optional)		building expense		building expense			
1	Physical improvements and housing								
2	Economic development	1		178,268.	176,311	. 1,957.		.009	<u> </u>
3	Community support			170,200.	170,311	1,331.		• 0 0	0
4	Environmental improvements								
5	Leadership development and								
	training for community members	2		147,245.	23,876	. 123,369.		.029	<u> </u>
6	Coalition building			147,243.	23,070	123,309.		• U Z 1	0
7	Community health improvement	1		5,968.		5,968.		.009	9.
	advocacy			3,900.		3,300.		• 0 0 1	0
8_	Workforce development								
9	Other Total	4		331,481.	200 187	. 131,294.		.029	<u>. </u>
10 Pai	rt III Bad Debt, Medicare, 8		actices	331,401.	200,107	• IJI,ZJ4•	<u> </u>	• 0 2	0
	ion A. Bad Debt Expense							Yes	No
1	Did the organization report bad debt	ovnonco in accord	anco with Hoalth	caro Einancial Man	agament Assoc	ation			-110
•	•	•			•		1		Х
2	Statement No. 15? Enter the amount of the organization						-		21
2	methodology used by the organization	•	•		2 1	7,674,587.			
3	Enter the estimated amount of the o					7,074,5076			
3	patients eligible under the organizati	-	•						
	methodology used by the organizati								
	for including this portion of bad deb				3	0.			
4	Provide in Part VI the text of the foo	•		etatements that des					
7	expense or the page number on whi	· ·							
Sect	ion B. Medicare	CIT tills lootilote is t	contained in the a	ittached iirianciai si	laternerits.				
5	Enter total revenue received from Mo	edicare (including F	SH and IME)		5 9	0,393,061.			
6	Enter Medicare allowable costs of ca					9,063,441.			
7	Subtract line 6 from line 5. This is th					8,670,380.			
8	Describe in Part VI the extent to whi								
Ü	Also describe in Part VI the costing				•				
	Check the box that describes the me			io allouitt		.			
	Cost accounting system	X Cost to char	ge ratio	Other					
Sect	ion C. Collection Practices	0000 to onar	90 14110	0.1101					
	Did the organization have a written of	debt collection polic	cy during the tax y	vear?			9a	х	
	If "Yes," did the organization's collection						"		
~	collection practices to be followed for pa						9b	х	
Pai	rt IV Management Compar	ies and Joint \	/entures (owne	d 10% or more by officers	, directors, trustees, l	ey employees, and physicia			ons)

	ies and Joint Ventures (owned 10% or more by		s, key employees, and physic	
(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
1 MUSKEGON SC, LLC	AMBULATORY SURGERY CTR	26.74%		61.55%
				_

Part V Facility Information										
Section A. Hospital Facilities		11			ital					
(list in order of size, from largest to smallest - see instructions)	_	gics	a	_	osb					
How many hospital facilities did the organization operate	pita	sur	spit	pita	s hc	₹				
during the tax year?3	SOL	al &	hò	hos	ces	faci	Ω			
Name, address, primary website address, and state license number	icensed hospital	ten. medical & surgical	Children's hospital	eaching hospital	Oritical access hospital	Research facility	ER-24 hours	ē		Facility
(and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility):	sue	ŭ.	ldre	ichi	ica	sear	24	ER-other		reporting group
	ίŠ	Ger	- Chi	<u>F</u>	Ğ	ě	Ė	Ë	Other (describe)	9,-
1 TRINITY HEALTH MUSKEGON HOSPITAL	_									
1500 E. SHERMAN BLVD.	_									
MUSKEGON, MI 49444	4									
WWW.TRINITYHEALTHMICHIGAN.ORG	- -									
LICENSE 1060000188	Х	Х		Х		_	Х			
2 MERCY HEALTH MUSKEGON	_									
125 E. SOUTHERN, SUITE 120	4									
MUSKEGON, MI 49442	4									
WWW.TRINITYHEALTHMICHIGAN.ORG	 -								PSYCHIATRIC	
LICENSE 1080000032	Х					\dashv		Х	HOSPITAL	
3 TRINITY HEALTH SHELBY HOSPITAL	4									
72 S. STATE STREET	4									
SHELBY, MI 49455	-									
WWW.TRINITYHEALTHMICHIGAN.ORG	٠,,	٦,			37		τ,			
LICENSE 1060000153	Х	A			Х	\dashv	Х			
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Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Line number of hospital facility, or line numbers of hospital	
facilities in a facility reporting group (from Part V, Section A):	1

_			Yes	No
	mmunity Health Needs Assessment	_		
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?	1		х
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or			
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		Х
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a			
	community health needs assessment (CHNA)? If "No," skip to line 12	3	Х	
	If "Yes," indicate what the CHNA report describes (check all that apply):			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
c	Existing health care facilities and resources within the community that are available to respond to the health needs			
	of the community			
c	X How data was obtained			
e	• X The significant health needs of the community			
f				
	groups			
ç	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	77			
i	X The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
j	Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA: 20 20			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad			
	interests of the community served by the hospital facility, including those with special knowledge of or expertise in public			
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the			
	community, and identify the persons the hospital facility consulted	5	Х	
6a	a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other			
	hospital facilities in Section C	6a	Х	
b	was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"			
	list the other organizations in Section C	6b		X
7	Did the hospital facility make its CHNA report widely available to the public?	7	Х	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
а	THE COURDING II DADE II CHOMICAL C			
b	THE CONTROL OF CONTROL OF			
c	Made a paper copy available for public inspection without charge at the hospital facility			
c				
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs			
	identified through its most recently conducted CHNA? If "No," skip to line 11	8	Х	
9				
	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Х	
а	a If "Yes," (list url): SEE SCHEDULE H, PART V, SECTION C			
b	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most			
	recently conducted CHNA and any such needs that are not being addressed together with the reasons why			
	such needs are not being addressed.			
12a	a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a			
	CHNA as required by section 501(r)(3)?	12a		Х
b	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720			
	for all of its hospital facilities? \$			

Financial Assistance Policy (FAP)

Nan	ne of ho	spital facility or letter of facility reporting group: TRINITY HEALTH MUSKEGON HOSPITAL			
				Yes	No
	Did the	hospital facility have in place during the tax year a written financial assistance policy that:			
13		ed eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Х	
	-	" indicate the eligibility criteria explained in the FAP:			
а		Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of %			
		and FPG family income limit for eligibility for discounted care of%			
b		Income level other than FPG (describe in Section C)			
c	$\overline{}$	Asset level			
d	77	Medical indigency			
е	37	Insurance status			
f	X	Underinsurance status			
g	T	Residency			
h	77	Other (describe in Section C)			
14	Explain	ed the basis for calculating amounts charged to patients?	14	Х	
		ed the method for applying for financial assistance?	15	Х	
	-	" indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)			
		ed the method for applying for financial assistance (check all that apply):			
а	X	Described the information the hospital facility may require an individual to provide as part of his or her application			
b	X	Described the supporting documentation the hospital facility may require an individual to submit as part of his			
		or her application			
c	X	Provided the contact information of hospital facility staff who can provide an individual with information			
		about the FAP and FAP application process			
d		Provided the contact information of nonprofit organizations or government agencies that may be sources			
		of assistance with FAP applications			
е		Other (describe in Section C)			
16	Was wi	dely publicized within the community served by the hospital facility?	16	X	
	If "Yes,	" indicate how the hospital facility publicized the policy (check all that apply):			
а	X	The FAP was widely available on a website (list url): SEE PART V, SECTION C			
b	X	The FAP application form was widely available on a website (list url): SEE PART V, SECTION C			
C	X	A plain language summary of the FAP was widely available on a website (list url): SEE PART V, SECTION C			
d		The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
е	X	The FAP application form was available upon request and without charge (in public locations in the hospital			
		facility and by mail)			
f	X	A plain language summary of the FAP was available upon request and without charge (in public locations in			
		the hospital facility and by mail)			
9	X	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP,			
		by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public			
		displays or other measures reasonably calculated to attract patients' attention			
h	X	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i	X	The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)			
		spoken by Limited English Proficiency (LEP) populations			
j		Other (describe in Section C)			

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Other (describe in Section C)

with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior

12-month penod		1			
The hospital facility used a prospective Medicare or Medicaid method					
During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided					
emergency or other medically necessary services more than the amounts generally billed to individuals who had					
insurance covering such care?					
If "Yes," explain in Section C.					
During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any					
service provided to that individual?					
If "Yes," explain in Section C.					

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Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Line number of hospital facility, or line numbers of hospital	
facilities in a facility reporting group (from Part V, Section A):	3

			Yes	No
Cor	nmunity Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the			
	current tax year or the immediately preceding tax year?	1		X
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or			
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		X
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a			
	community health needs assessment (CHNA)? If "No," skip to line 12	3	X	
	If "Yes," indicate what the CHNA report describes (check all that apply):			
a	A definition of the community served by the hospital facility			
k	Demographics of the community			
c	Existing health care facilities and resources within the community that are available to respond to the health needs			
	of the community			
C				
e				
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority			
	groups			
ç	The process for identifying and prioritizing community health needs and services to meet the community health needs			
r				
i	The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
j	Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA: 20 20			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad			
	interests of the community served by the hospital facility, including those with special knowledge of or expertise in public			
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the			
	community, and identify the persons the hospital facility consulted	5	X	
68	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other			
	hospital facilities in Section C	6a	X	
k	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"			l
	list the other organizations in Section C	6b		X
7	Did the hospital facility make its CHNA report widely available to the public?	7	Х	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
a				
k				
C				
C	Other (describe in Section C)			
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs		37	
	identified through its most recently conducted CHNA? If "No," skip to line 11	8	Х	
9	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 20		77	
	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	X	
	of "Yes," (list url): SEE SCHEDULE H, PART V, SECTION C			
	olf "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why			
	such needs are not being addressed.			
	·			
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a			177
_	CHNA as required by section 501(r)(3)?	12a		X
	olf "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
C	s If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720			
	for all of its hospital facilities? \$			

Financial Assistance Policy (FAP)

Nan	ne of ho	ospital facility or letter of facility reporting group: TRINITY HEALTH SHELBY HOSPITAL			
				Yes	No
	Did the	e hospital facility have in place during the tax year a written financial assistance policy that:			
13		ned eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Х	
	-	," indicate the eligibility criteria explained in the FAP:			
а		Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of			
		and FPG family income limit for eligibility for discounted care of			
b		Income level other than FPG (describe in Section C)			
c		Asset level			
c	X	Medical indigency			
e	X	Insurance status			
f	X	Underinsurance status			
ç	X	Residency			
h	X	Other (describe in Section C)			
14	Explair	ned the basis for calculating amounts charged to patients?	14	Х	
15	Explair	ned the method for applying for financial assistance?	15	Х	
	If "Yes	" indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)			
	explain	ned the method for applying for financial assistance (check all that apply):			
а		Described the information the hospital facility may require an individual to provide as part of his or her application			
b	X	Described the supporting documentation the hospital facility may require an individual to submit as part of his			
		or her application			
c	X	Provided the contact information of hospital facility staff who can provide an individual with information			
		about the FAP and FAP application process			
C		Provided the contact information of nonprofit organizations or government agencies that may be sources			
		of assistance with FAP applications			
e		Other (describe in Section C)			
16		idely publicized within the community served by the hospital facility?	16	Х	
		" indicate how the hospital facility publicized the policy (check all that apply):			
а	=	The FAP was widely available on a website (list url): SEE PART V, SECTION C			
b		The FAP application form was widely available on a website (list url): SEE PART V, SECTION C			
C		A plain language summary of the FAP was widely available on a website (list url): SEE PART V, SECTION C			
C		The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e	X	The FAP application form was available upon request and without charge (in public locations in the hospital			
	77	facility and by mail)			
f	X	A plain language summary of the FAP was available upon request and without charge (in public locations in			
	T	the hospital facility and by mail)			
Ć	X	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP,			
		by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public			
		displays or other measures reasonably calculated to attract patients' attention			
	₹	NetCoderant and China and			
h	[∆]	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
ı	X	The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)			
		spoken by Limited English Proficiency (LEP) populations			
		Other (describe in Section C)			

Pa	rt V	Facility Information (continued)			
Billi	ng and	Collections			
Nan	ne of ho	spital facility or letter of facility reporting group: TRINITY HEALTH SHELBY HOSPITAL			
				Yes	No
17	Did the	hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assista	nce policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			
	nonpay	/ment?	17	X	
18	Check	all of the following actions against an individual that were permitted under the hospital facility's policies during the			
	tax yea	ar before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
а		Reporting to credit agency(ies)			
b		Selling an individual's debt to another party			
c		Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a			
		previous bill for care covered under the hospital facility's FAP			
d		Actions that require a legal or judicial process			
е		Other similar actions (describe in Section C)			
f	X	None of these actions or other similar actions were permitted			
19	Did the	hospital facility or other authorized party perform any of the following actions during the tax year before making			
	reason	able efforts to determine the individual's eligibility under the facility's FAP?	19		X
	If "Yes	" check all actions in which the hospital facility or a third party engaged:			
а	Ш	Reporting to credit agency(ies)			
b		Selling an individual's debt to another party			
C		Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a			
		previous bill for care covered under the hospital facility's FAP			
d		Actions that require a legal or judicial process			
е		Other similar actions (describe in Section C)			
20	Indicat	e which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or			
		ecked) in line 19 (check all that apply):			
а	X	Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the			
		FAP at least 30 days before initiating those ECAs (if not, describe in Section C)			
b	==	Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section	n C)		
C	==	Processed incomplete and complete FAP applications (if not, describe in Section C)			
d	X	Made presumptive eligibility determinations (if not, describe in Section C)			
е		Other (describe in Section C)			
f		None of these efforts were made			
	_	ting to Emergency Medical Care	I I		
21		hospital facility have in place during the tax year a written policy relating to emergency medical care			
		quired the hospital facility to provide, without discrimination, care for emergency medical conditions to			
		uals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Х	
	If "No,'	' indicate why:			
a	=	The hospital facility did not provide care for any emergency medical conditions			
b	=	The hospital facility's policy was not in writing			
C		The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
C		Other (describe in Section C)			

If "Yes," explain in Section C.

If "Yes," explain in Section C.

insurance covering such care?

service provided to that individual?

24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any

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Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group: MERCY HEALTH MUSKEGON

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 2

Con	nmunity Health Needs Assessment				
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the				
	current tax year or the immediately preceding tax year?	1		X	
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or				
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C				
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a				
	community health needs assessment (CHNA)? If "No," skip to line 12	3	Х		
	If "Yes," indicate what the CHNA report describes (check all that apply):				
а	A definition of the community served by the hospital facility				
b	Demographics of the community				
c	Existing health care facilities and resources within the community that are available to respond to the health needs				
	of the community				
d	How data was obtained				
е	EX The significant health needs of the community				
f	X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority				
	groups				
g	The process for identifying and prioritizing community health needs and services to meet the community health needs				
h	The process for consulting with persons representing the community's interests				
i	The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)				
j	Other (describe in Section C)				
4	Indicate the tax year the hospital facility last conducted a CHNA: 20 20				
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad				
	interests of the community served by the hospital facility, including those with special knowledge of or expertise in public				
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the				
	community, and identify the persons the hospital facility consulted	5	Х		
6a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other				
	hospital facilities in Section C	6a	Х		
b	was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"				
	list the other organizations in Section C	6b		Х	
7	Did the hospital facility make its CHNA report widely available to the public?	7	Х		
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):				
а	Hospital facility's website (list url): SEE SCHEDULE H, PART V, SECTION C				
b	V GEE COUEDINE II DADE V CECETON C				
c	V				
c					
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs				
	identified through its most recently conducted CHNA? If "No," skip to line 11	8	Х		
9	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 20				
	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Х		
	If "Yes," (list url): SEE SCHEDULE H, PART V, SECTION C				
	b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?				
	Describe in Section C how the hospital facility is addressing the significant needs identified in its most	10b			
	recently conducted CHNA and any such needs that are not being addressed together with the reasons why				
	such needs are not being addressed.				
12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a					
CHNA as required by section 501(r)(3)?				Х	
b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?					
	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720	12b			
	for all of its hospital facilities? \$				

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group: MERCY HEALTH MUSKEGON								
	. , , , , , , , , , , , , , , , , , , ,		Yes	No				
	Did the hospital facility have in place during the tax year a written financial assistance policy that:							
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Х					
	If "Yes," indicate the eligibility criteria explained in the FAP:							
	X Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of %							
	and FPG family income limit for eligibility for discounted care of $\phantom{aaaaaaaaaaaaaaaaaaaaaaaaaaaaaaaaaaa$							
ı	b Income level other than FPG (describe in Section C)							
(c Asset level							
	d X Medical indigency							
(e X Insurance status							
1	f X Underinsurance status							
9	g X Residency							
-	h X Other (describe in Section C)							
14	Explained the basis for calculating amounts charged to patients?	14	Х					
15	Explained the method for applying for financial assistance?	15	Х					
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)							
	explained the method for applying for financial assistance (check all that apply):							
	a X Described the information the hospital facility may require an individual to provide as part of his or her application							
ı	b X Described the supporting documentation the hospital facility may require an individual to submit as part of his							
	or her application							
(c X Provided the contact information of hospital facility staff who can provide an individual with information							
	about the FAP and FAP application process							
(d Provided the contact information of nonprofit organizations or government agencies that may be sources							
	of assistance with FAP applications							
(e Other (describe in Section C)							
16	Was widely publicized within the community served by the hospital facility?	16	Х					
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply):							
	The FAP was widely available on a website (list url): SEE PART V, SECTION C							
ı	b X The FAP application form was widely available on a website (list url): SEE PART V, SECTION C							
•	c X A plain language summary of the FAP was widely available on a website (list url): SEE PART V, SECTION C							
(d X The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)							
•	f E The FAP application form was available upon request and without charge (in public locations in the hospital							
	facility and by mail)							
1	f X A plain language summary of the FAP was available upon request and without charge (in public locations in							
	the hospital facility and by mail)							
9	\mathbf{g} \mathbf{X} Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP,							
	by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public							
	displays or other measures reasonably calculated to attract patients' attention							
ı	h X Notified members of the community who are most likely to require financial assistance about availability of the FAP							

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X The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)

spoken by Limited English Proficiency (LEP) populations Other (describe in Section C)

Pa	rt V	Facility Information (continued)		•	ago o
Billi	ng and	Collections			
Nan	ne of h	ospital facility or letter of facility reporting group: MERCY HEALTH MUSKEGON			
				Yes	No
17	Did th	e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assista	ance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			
	nonpa	ayment?	17	X	
18	Check	call of the following actions against an individual that were permitted under the hospital facility's policies during the			
	tax ye	ear before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
а	□	Reporting to credit agency(ies)			
b	· <u> </u>	Selling an individual's debt to another party			
c		Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a			
		previous bill for care covered under the hospital facility's FAP			
C	╵╚	Actions that require a legal or judicial process			
e	==	Other similar actions (describe in Section C)			
f	X	None of these actions or other similar actions were permitted			
19	Did th	e hospital facility or other authorized party perform any of the following actions during the tax year before making			
		nable efforts to determine the individual's eligibility under the facility's FAP?	19		X
	If "Yes	s," check all actions in which the hospital facility or a third party engaged:			
а	╵╠	Reporting to credit agency(ies)			
b	╵┞	Selling an individual's debt to another party			
C		Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a			
		previous bill for care covered under the hospital facility's FAP			
C	╵╠╣	Actions that require a legal or judicial process			
e		Other similar actions (describe in Section C)			
20		tte which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or			
		necked) in line 19 (check all that apply):			
а	X				
	77	FAP at least 30 days before initiating those ECAs (if not, describe in Section C)			
k	===		on C)		
C		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			
C	一				
e	·	Other (describe in Section C)			
f		None of these efforts were made			
		ating to Emergency Medical Care	т —		
21		he hospital facility have in place during the tax year a written policy relating to emergency medical care			
		equired the hospital facility to provide, without discrimination, care for emergency medical conditions to			_V
		duals regardless of their eligibility under the hospital facility's financial assistance policy?	21		X
	[37]	," indicate why:			
a	\equiv				
b		The hospital facility's policy was not in writing			
C		The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			

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d Other (describe in Section C)

If "Yes," explain in Section C.

service provided to that individual?

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Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

TRINITY HEALTH MUSKEGON HOSPITAL:

PART V, SECTION B, LINE 3J: N/A

TRINITY HEALTH MUSKEGON HOSPITAL:

PART V, SECTION B, LINE 3E:

MERCY HEALTH PARTNERS, DBA TRINITY HEALTH MUSKEGON (THMU), INCLUDED IN ITS

JOINT FY21 COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) WRITTEN REPORT A

PRIORITIZED LIST AND DESCRIPTION OF THE COMMUNITY'S SIGNIFICANT HEALTH

NEEDS, WHICH WERE IDENTIFIED THROUGH THE MOST RECENTLY CONDUCTED CHNA. THE

FY21 CHNA REPORT ENCOMPASSED MUSKEGON AND OCEANA COUNTIES FOR TRINITY

HEALTH MUSKEGON HOSPITAL (TH MUSKEGON), TRINITY HEALTH SHELBY HOSPITAL (TH

SHELBY), AND MERCY HEALTH MUSKEGON BEHAVIORAL HEALTH HOSPITAL (MH

MUSKEGON). THE FOLLOWING COMMUNITY HEALTH NEEDS WERE DEEMED SIGNIFICANT

AND WERE PRIORITIZED THROUGH A COMMUNITY-INVOLVED SELECTION PROCESS:

MUSKEGON COUNTY

- 1. EDUCATION
- 2. EMPLOYMENT AND INCOME
- 3. COMMUNITY SAFETY RACISM AND DISCRIMINATION
- 4. DISPARITIES IN HOUSING RESIDENTIAL HOUSING AND WATER
- 5. HEALTHY BEHAVIORS TOBACCO, NUTRITION, EXERCISE, ALCOHOL AND DRUG USE,

SEXUAL BEHAVIOR

OCEANA COUNTY

- 1. EDUCATION
- 2. ACCESS TO CARE

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

- 3. HOUSING AND TRANSIT
- 4. EMPLOYMENT CHILDCARE AND TRAINING OPPORTUNITIES
- 5. DIET AND EXERCISE

TRINITY HEALTH SHELBY HOSPITAL:

PART V, SECTION B, LINE 3J: N/A

TRINITY HEALTH SHELBY HOSPITAL:

PART V, SECTION B, LINE 3E:

TRINITY HEALTH MUSKEGON INCLUDED IN ITS JOINT FY21 CHNA WRITTEN REPORT A

PRIORITIZED LIST AND DESCRIPTION OF THE COMMUNITY'S SIGNIFICANT HEALTH

NEEDS, WHICH WERE IDENTIFIED THROUGH THE MOST RECENTLY CONDUCTED CHNA. THE

FY21 CHNA REPORT ENCOMPASSED MUSKEGON AND OCEANA COUNTIES FOR TH MUSKEGON,

TH SHELBY, AND MH MUSKEGON. THE FOLLOWING COMMUNITY HEALTH NEEDS WERE

DEEMED SIGNIFICANT AND WERE PRIORITIZED THROUGH A COMMUNITY-INVOLVED

SELECTION PROCESS:

MUSKEGON COUNTY

- 1. EDUCATION
- 2. EMPLOYMENT AND INCOME
- 3. COMMUNITY SAFETY RACISM AND DISCRIMINATION
- 4. DISPARITIES IN HOUSING RESIDENTIAL HOUSING AND WATER
- 5. HEALTHY BEHAVIORS TOBACCO, NUTRITION, EXERCISE, ALCOHOL AND DRUG USE,

SEXUAL BEHAVIOR

OCEANA COUNTY

1. EDUCATION

232098 11-18-22

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

- 2. ACCESS TO CARE
- 3. HOUSING AND TRANSIT
- 4. EMPLOYMENT CHILDCARE AND TRAINING OPPORTUNITIES
- 5. DIET AND EXERCISE

MERCY HEALTH MUSKEGON:

PART V, SECTION B, LINE 3J: N/A

MERCY HEALTH MUSKEGON:

PART V, SECTION B, LINE 3E:

TRINITY HEALTH MUSKEGON INCLUDED IN ITS JOINT FY21 CHNA WRITTEN REPORT A

PRIORITIZED LIST AND DESCRIPTION OF THE COMMUNITY'S SIGNIFICANT HEALTH

NEEDS, WHICH WERE IDENTIFIED THROUGH THE MOST RECENTLY CONDUCTED CHNA. THE

FY21 CHNA REPORT ENCOMPASSED MUSKEGON AND OCEANA COUNTIES FOR TH MUSKEGON,

TH SHELBY, AND MH MUSKEGON. THE FOLLOWING COMMUNITY HEALTH NEEDS WERE

DEEMED SIGNIFICANT AND WERE PRIORITIZED THROUGH A COMMUNITY-INVOLVED

SELECTION PROCESS:

MUSKEGON COUNTY

- 1. EDUCATION
- 2. EMPLOYMENT AND INCOME
- 3. COMMUNITY SAFETY RACISM AND DISCRIMINATION
- 4. DISPARITIES IN HOUSING RESIDENTIAL HOUSING AND WATER
- 5. HEALTHY BEHAVIORS TOBACCO, NUTRITION, EXERCISE, ALCOHOL AND DRUG USE,
 SEXUAL BEHAVIOR

OCEANA COUNTY

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

- EDUCATION
- ACCESS TO CARE
- HOUSING AND TRANSIT
- EMPLOYMENT CHILDCARE AND TRAINING OPPORTUNITIES
- 5. DIET AND EXERCISE

TRINITY HEALTH MUSKEGON HOSPITAL:

TH SHELBY, AND MH MUSKEGON. THE THM FY21 JOINT-CHNA CAMPUSES: TH MUSKEGON, PROCESS BEGAN IN JANUARY 2021 AND CONCLUDED IN JUNE 2021, WITH A 34-MEMBER ADVISORY COUNCIL REPRESENTING A BROAD RANGE OF INTERESTS IN THE SERVICE AREA. A MAJOR PARTICIPANT IN THE CHNA PROCESS WAS THE MUSKEGON COMMUNITY HEALTH PROJECT (HEALTH PROJECT), THE COMMUNITY BENEFIT ARM OF THM. THE HEALTH PROJECT PROVIDES FREE HEALTH CARE SUPPORT, ADVOCACY, ACCESS, AND SERVICES TO THOSE IN NEED ALONG MICHIGAN'S WEST COAST. OTHER PARTICIPANTS IN THE CHNA PROCESS INCLUDED: PUBLIC HEALTH MUSKEGON COUNTY, DISTRICT HEALTH DEPARTMENT #10, HACKLEY COMMUNITY CARE CENTER, GREAT START COLLABORATIVE THROUGH MUSKEGON ISD, COMMUNITY MERCY HEALTH PARTNERS FOUNDATION FOR MUSKEGON CO., MUSKEGON/OCEANA COMM. ACTION PARTNER, YMCA OF THE LAKESHORE, OCEANA COUNTY LEADER, MUSKEGON COMMUNITY COLLEGE, LAKESHORE CHAMBER OF COMMERCE, TRINITY HEALTH MUSKEGON HOSPITALS, TRINITY HEALTH MEDICAL GROUP, RAMOS AUTO BODY, TRUE NORTH COMMUNITY SERVICES, WALKERVILLE HART PUBLIC SCHOOLS BOARD OF EDUCATION, GOODWILL WEST MICHIGAN, THRIVES, MICHIGAN WORKS, CHILDCARE ACTION TEAM, LIFECIRCLE/PACE, MUSKEGON HEIGHTS NEIGHBORHOOD ASSOC., MUSKEGON FOOD ALLIANCE, MUSKEGON PUBLIC SCHOOLS, PETERSON HEALTH PROJECT, BETHANY CHRISTIAN SERVICES/COMMUNITY ENCOMPASS,

PART V, SECTION B, LINE 5: TRINITY HEALTH MUSKEGON ENCOMPASSES THREE

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "B, 2," "B, 3," etc.) and name of hospital facility.

OCEANA COUNTY FAMILY COURT, OCEANA COUNTY SHERIFF, FARMS, MDHHS-OCEANA OCEANA COMMUNITY FOUNDATION, PENTWATER TOWNSHIP, HART PUBLIC SCHOOLS BOARD OF EDUCATION, REP. SCOTT VANSINGEL - 100TH HOUSE DISTRICT, CITY OF HART, HART AREA PUBLIC LIBRARY, VILLAGE OF SHELBY, STATE OF MICHIGAN, SILVER LAKE-HART CHAMBER AND VISITOR BUREAU, OCEANA'S HERALD JOURNAL, ST. GREGORY-OUR LADY OF FATIMA, OCEANA COMMUNITY FOUNDATION, AND WEST MICHIGAN COMMUNITY MENTAL HEALTH.

THE COMMUNITY ENGAGEMENT AND INPUT STRATEGY INCLUDED A COMMUNITY SURVEY WITH PARTICIPATION BY 1,257 RESIDENTS AND 13 MULTI-SITE FOCUS GROUPS. COMMUNITY SURVEY INCORPORATED A RANGE OF QUESTIONS FOCUSING ON HOUSEHOLD INFORMATION, SOCIAL DETERMINANTS OF HEALTH, DEPENDENT CARE, HEALTH CARE/INSURANCE, PHYSICAL HEALTH, BEHAVIORAL HEALTH AND SUBSTANCE USE, PHYSICAL ACTIVITY AND NUTRITION, ENVIRONMENT AND TRANSPORTATION, HOUSING, EDUCATION AND EMPOWERMENT, AND DEMOGRAPHIC CHARACTERISTICS. THE SURVEY WAS ADMINISTERED BY A CONSULTANT WHO TRACKED DAILY PARTICIPATION AND RESPONSES TO MEDIA PUSHES. THE LINK FOR THE SURVEY WAS CIRCULATED THROUGH VARIOUS SOCIAL MEDIA OUTLETS (FACEBOOK PRIMARILY) AND THE TRINITY HEALTH MUSKEGON DEPARTMENT'S PATIENT MEDIA PLATFORMS, AS WELL AS PAID ADVERTISEMENTS ON FACEBOOK FOR BOTH TRINITY HEALTH MUSKEGON AND THE HEALTH PROJECT.

SURVEY METHODOLOGIES INCLUDED VOLUNTEER-ADMINISTERED PAPER QUESTIONNAIRES AND ONLINE SURVEYS CONDUCTED VIA SURVEY MONKEY FROM APRIL 1ST TO MAY 10 2021. EACH FOCUS GROUP WAS PROFESSIONALLY RECRUITED TO ENSURE THAT PARTICIPANTS REFLECTED THE AREA DEMOGRAPHICS. UTILIZING A VIRTUAL FORMAT EIGHT TO TEN PARTICIPANTS WERE RECRUITED FOR EACH GROUP AND ALL GROUP SESSIONS WERE FACILITATED BY STAFF. EACH SESSION'S NOTES WERE CAPTURED AND 232098 11-18-22

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

ABRIDGED FOR CENTRAL THEMES, COMMENTS, AND NEW INSIGHTS. ONCE SURVEY AND FOCUS GROUP COMMENTS WERE AGGREGATED, THE PRIORITY ISSUES WERE RANKED BY THE CHNA ADVISORY COMMITTEES IN BOTH MUSKEGON AND OCEANA COUNTIES.

TRINITY HEALTH SHELBY HOSPITAL:

PART V, SECTION B, LINE 5: TRINITY HEALTH MUSKEGON ENCOMPASSES THREE CAMPUSES: TH MUSKEGON, TH SHELBY, AND MH MUSKEGON. THE THM FY21 JOINT-CHNA PROCESS BEGAN IN JANUARY 2021 AND CONCLUDED IN JUNE 2021, WITH A 34-MEMBER ADVISORY COUNCIL REPRESENTING A BROAD RANGE OF INTERESTS IN THE SERVICE AREA. A MAJOR PARTICIPANT IN THE CHNA PROCESS WAS THE MUSKEGON COMMUNITY HEALTH PROJECT (HEALTH PROJECT), THE COMMUNITY BENEFIT ARM OF THM. THE HEALTH PROJECT PROVIDES FREE HEALTH CARE SUPPORT, ADVOCACY, ACCESS, AND SERVICES TO THOSE IN NEED ALONG MICHIGAN'S WEST COAST. OTHER PARTICIPANTS IN THE CHNA PROCESS INCLUDED: PUBLIC HEALTH MUSKEGON COUNTY, DISTRICT HEALTH DEPARTMENT #10, HACKLEY COMMUNITY CARE CENTER, GREAT START COLLABORATIVE THROUGH MUSKEGON ISD, COMMUNITY MERCY HEALTH PARTNERS FOUNDATION FOR MUSKEGON CO., MUSKEGON/OCEANA COMM. ACTION PARTNER, THE LAKESHORE, OCEANA COUNTY LEADER, MUSKEGON COMMUNITY COLLEGE, LAKESHORE CHAMBER OF COMMERCE, TRINITY HEALTH MUSKEGON HOSPITALS, TRINITY HEALTH MEDICAL GROUP, RAMOS AUTO BODY, TRUE NORTH COMMUNITY SERVICES, WALKERVILLE THRIVES, HART PUBLIC SCHOOLS BOARD OF EDUCATION, GOODWILL WEST MICHIGAN, MICHIGAN WORKS, CHILDCARE ACTION TEAM, LIFECIRCLE/PACE, MUSKEGON HEIGHTS NEIGHBORHOOD ASSOC., MUSKEGON FOOD ALLIANCE, MUSKEGON PUBLIC SCHOOLS HEALTH PROJECT, BETHANY CHRISTIAN SERVICES/COMMUNITY ENCOMPASS, PETERSON OCEANA COUNTY FAMILY COURT, OCEANA COUNTY SHERIFF, MDHHS-OCEANA, OCEANA COMMUNITY FOUNDATION, PENTWATER TOWNSHIP, HART PUBLIC SCHOOLS BOARD OF EDUCATION, REP. SCOTT VANSINGEL - $100 \mathrm{TH}$ HOUSE DISTRICT, CITY OF HART

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

HART AREA PUBLIC LIBRARY, VILLAGE OF SHELBY, STATE OF MICHIGAN, SILVER

LAKE-HART CHAMBER AND VISITOR BUREAU, OCEANA'S HERALD JOURNAL, ST.

GREGORY-OUR LADY OF FATIMA, OCEANA COMMUNITY FOUNDATION, AND WEST MICHIGAN

COMMUNITY MENTAL HEALTH.

THE COMMUNITY ENGAGEMENT AND INPUT STRATEGY INCLUDED A COMMUNITY SURVEY
WITH PARTICIPATION BY 1,257 RESIDENTS AND 13 MULTI-SITE FOCUS GROUPS. THE
COMMUNITY SURVEY INCORPORATED A RANGE OF QUESTIONS FOCUSING ON HOUSEHOLD
INFORMATION, SOCIAL DETERMINANTS OF HEALTH, DEPENDENT CARE, HEALTH
CARE/INSURANCE, PHYSICAL HEALTH, BEHAVIORAL HEALTH AND SUBSTANCE USE,
PHYSICAL ACTIVITY AND NUTRITION, ENVIRONMENT AND TRANSPORTATION, HOUSING,
EDUCATION AND EMPOWERMENT, AND DEMOGRAPHIC CHARACTERISTICS. THE SURVEY WAS
ADMINISTERED BY A CONSULTANT WHO TRACKED DAILY PARTICIPATION AND RESPONSES
TO MEDIA PUSHES. THE LINK FOR THE SURVEY WAS CIRCULATED THROUGH VARIOUS
SOCIAL MEDIA OUTLETS (FACEBOOK PRIMARILY) AND THE TRINITY HEALTH MUSKEGON
DEPARTMENT'S PATIENT MEDIA PLATFORMS, AS WELL AS PAID ADVERTISEMENTS ON
FACEBOOK FOR BOTH TRINITY HEALTH MUSKEGON AND THE HEALTH PROJECT.

SURVEY METHODOLOGIES INCLUDED VOLUNTEER-ADMINISTERED PAPER QUESTIONNAIRES

AND ONLINE SURVEYS CONDUCTED VIA SURVEY MONKEY FROM APRIL 1ST TO MAY 10,

2021. EACH FOCUS GROUP WAS PROFESSIONALLY RECRUITED TO ENSURE THAT

PARTICIPANTS REFLECTED THE AREA DEMOGRAPHICS. UTILIZING A VIRTUAL FORMAT,

EIGHT TO TEN PARTICIPANTS WERE RECRUITED FOR EACH GROUP AND ALL GROUP

SESSIONS WERE FACILITATED BY STAFF. EACH SESSION'S NOTES WERE CAPTURED AND

ABRIDGED FOR CENTRAL THEMES, COMMENTS, AND NEW INSIGHTS. ONCE SURVEY AND

FOCUS GROUP COMMENTS WERE AGGREGATED, THE PRIORITY ISSUES WERE RANKED BY

THE CHNA ADVISORY COMMITTEES IN BOTH MUSKEGON AND OCEANA COUNTIES.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

MERCY HEALTH MUSKEGON:

PART V, SECTION B, LINE 5: TRINITY HEALTH MUSKEGON ENCOMPASSES THREE CAMPUSES: TH MUSKEGON, TH SHELBY, AND MH MUSKEGON. THE THM FY21 JOINT-CHNA PROCESS BEGAN IN JANUARY 2021 AND CONCLUDED IN JUNE 2021, WITH A 34-MEMBER ADVISORY COUNCIL REPRESENTING A BROAD RANGE OF INTERESTS IN THE SERVICE AREA. A MAJOR PARTICIPANT IN THE CHNA PROCESS WAS THE MUSKEGON COMMUNITY HEALTH PROJECT (HEALTH PROJECT), THE COMMUNITY BENEFIT ARM OF THM. THE HEALTH PROJECT PROVIDES FREE HEALTH CARE SUPPORT, ADVOCACY, ACCESS, AND SERVICES TO THOSE IN NEED ALONG MICHIGAN'S WEST COAST. OTHER PARTICIPANTS IN THE CHNA PROCESS INCLUDED: PUBLIC HEALTH MUSKEGON COUNTY, DISTRICT HEALTH DEPARTMENT #10, HACKLEY COMMUNITY CARE CENTER, GREAT START COLLABORATIVE THROUGH MUSKEGON ISD, COMMUNITY MERCY HEALTH PARTNERS FOUNDATION FOR MUSKEGON CO., MUSKEGON/OCEANA COMM. ACTION PARTNER, YMCA OF THE LAKESHORE, OCEANA COUNTY LEADER, MUSKEGON COMMUNITY COLLEGE, LAKESHORE CHAMBER OF COMMERCE, TRINITY HEALTH MUSKEGON HOSPITALS, TRINITY HEALTH MEDICAL GROUP, RAMOS AUTO BODY, TRUE NORTH COMMUNITY SERVICES, WALKERVILLE HART PUBLIC SCHOOLS BOARD OF EDUCATION, GOODWILL WEST MICHIGAN, MICHIGAN WORKS, CHILDCARE ACTION TEAM, LIFECIRCLE/PACE, MUSKEGON HEIGHTS NEIGHBORHOOD ASSOC., MUSKEGON FOOD ALLIANCE, MUSKEGON PUBLIC SCHOOLS, HEALTH PROJECT, BETHANY CHRISTIAN SERVICES/COMMUNITY ENCOMPASS, PETERSON FARMS, OCEANA COUNTY FAMILY COURT, OCEANA COUNTY SHERIFF, MDHHS-OCEANA, OCEANA COMMUNITY FOUNDATION, PENTWATER TOWNSHIP, HART PUBLIC SCHOOLS BOARD OF EDUCATION, REP. SCOTT VANSINGEL - 100TH HOUSE DISTRICT, CITY OF HART, HART AREA PUBLIC LIBRARY, VILLAGE OF SHELBY, STATE OF MICHIGAN, SILVER LAKE-HART CHAMBER AND VISITOR BUREAU, OCEANA'S HERALD JOURNAL, ST. GREGORY-OUR LADY OF FATIMA, OCEANA COMMUNITY FOUNDATION, AND WEST MICHIGAN

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

COMMUNITY MENTAL HEALTH.

THE COMMUNITY ENGAGEMENT AND INPUT STRATEGY INCLUDED A COMMUNITY SURVEY
WITH PARTICIPATION BY 1,257 RESIDENTS AND 13 MULTI-SITE FOCUS GROUPS. THE
COMMUNITY SURVEY INCORPORATED A RANGE OF QUESTIONS FOCUSING ON HOUSEHOLD
INFORMATION, SOCIAL DETERMINANTS OF HEALTH, DEPENDENT CARE, HEALTH
CARE/INSURANCE, PHYSICAL HEALTH, BEHAVIORAL HEALTH AND SUBSTANCE USE,
PHYSICAL ACTIVITY AND NUTRITION, ENVIRONMENT AND TRANSPORTATION, HOUSING,
EDUCATION AND EMPOWERMENT, AND DEMOGRAPHIC CHARACTERISTICS. THE SURVEY WAS
ADMINISTERED BY A CONSULTANT WHO TRACKED DAILY PARTICIPATION AND RESPONSES
TO MEDIA PUSHES. THE LINK FOR THE SURVEY WAS CIRCULATED THROUGH VARIOUS
SOCIAL MEDIA OUTLETS (FACEBOOK PRIMARILY) AND THE TRINITY HEALTH MUSKEGON
DEPARTMENT'S PATIENT MEDIA PLATFORMS, AS WELL AS PAID ADVERTISEMENTS ON
FACEBOOK FOR BOTH TRINITY HEALTH MUSKEGON AND THE HEALTH PROJECT.

SURVEY METHODOLOGIES INCLUDED VOLUNTEER-ADMINISTERED PAPER QUESTIONNAIRES

AND ONLINE SURVEYS CONDUCTED VIA SURVEY MONKEY FROM APRIL 1ST TO MAY 10,

2021. EACH FOCUS GROUP WAS PROFESSIONALLY RECRUITED TO ENSURE THAT

PARTICIPANTS REFLECTED THE AREA DEMOGRAPHICS. UTILIZING A VIRTUAL FORMAT,

EIGHT TO TEN PARTICIPANTS WERE RECRUITED FOR EACH GROUP AND ALL GROUP

SESSIONS WERE FACILITATED BY STAFF. EACH SESSION'S NOTES WERE CAPTURED AND

ABRIDGED FOR CENTRAL THEMES, COMMENTS, AND NEW INSIGHTS. ONCE SURVEY AND

FOCUS GROUP COMMENTS WERE AGGREGATED, THE PRIORITY ISSUES WERE RANKED BY

THE CHNA ADVISORY COMMITTEES IN BOTH MUSKEGON AND OCEANA COUNTIES.

TRINITY HEALTH MUSKEGON HOSPITAL:

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

PART V, SECTION B, LINE 6A: THE FY21 CHNA WAS CONDUCTED JOINTLY WITH THE
THREE HOSPITAL SYSTEM FACILITIES COMPRISING TRINITY HEALTH MUSKEGON: TH
MUSKEGON, TH SHELBY, AND MH MUSKEGON. TH MUSKEGON IS A FULL-SERVICE, ACUTE
CARE FACILITY LOCATED IN MUSKEGON COUNTY, SERVING MUSKEGON AND OCEANA
COUNTIES, WITH A SECONDARY MARKET IN NEWAYGO, MASON, AND OTTAWA COUNTIES.
MH MUSKEGON IS A BEHAVIORAL HEALTH UNIT LOCATED IN MUSKEGON COUNTY,
SERVING MUSKEGON AND OCEANA COUNTIES, WITH A SECONDARY MARKET IN NEWAYGO,
MASON, AND OTTAWA COUNTIES. TH SHELBY IS A CRITICAL ACCESS FACILITY,
SERVING OCEANA COUNTY AND PARTS OF NEWAYGO COUNTY.

TRINITY HEALTH SHELBY HOSPITAL:

PART V, SECTION B, LINE 6A: THE FY21 CHNA WAS CONDUCTED JOINTLY WITH THE
THREE HOSPITAL SYSTEM FACILITIES COMPRISING TRINITY HEALTH MUSKEGON: TH
MUSKEGON, TH SHELBY, AND MH MUSKEGON. TH MUSKEGON IS A FULL-SERVICE, ACUTE
CARE FACILITY LOCATED IN MUSKEGON COUNTY, SERVING MUSKEGON AND OCEANA
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SERVING MUSKEGON AND OCEANA COUNTIES, WITH A SECONDARY MARKET IN NEWAYGO,
MASON, AND OTTAWA COUNTIES. TH SHELBY IS A CRITICAL ACCESS FACILITY,
SERVING OCEANA COUNTY AND PARTS OF NEWAYGO COUNTY.

MERCY HEALTH MUSKEGON:

PART V, SECTION B, LINE 6A: THE FY21 CHNA WAS CONDUCTED JOINTLY WITH THE

THREE HOSPITAL SYSTEM FACILITIES COMPRISING TRINITY HEALTH MUSKEGON: TH

MUSKEGON, TH SHELBY, AND MH MUSKEGON. TH MUSKEGON IS A FULL-SERVICE, ACUTE

CARE FACILITY LOCATED IN MUSKEGON COUNTY, SERVING MUSKEGON AND OCEANA

COUNTIES, WITH A SECONDARY MARKET IN NEWAYGO, MASON, AND OTTAWA COUNTIES.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

MH MUSKEGON IS A BEHAVIORAL HEALTH UNIT LOCATED IN MUSKEGON COUNTY,

SERVING MUSKEGON AND OCEANA COUNTIES, WITH A SECONDARY MARKET IN NEWAYGO,

MASON, AND OTTAWA COUNTIES. TH SHELBY IS A CRITICAL ACCESS FACILITY,

SERVING OCEANA COUNTY AND PARTS OF NEWAYGO COUNTY.

TRINITY HEALTH MUSKEGON HOSPITAL:

PART V, SECTION B, LINE 11: IN FY23, TRINITY HEALTH MUSKEGON, WHICH

CONSISTS OF THE TH MUSKEGON, TH SHELBY, AND MH MUSKEGON CAPUSES,

COLLECTIVELY ADDRESSED THE SIGNIFICANT HEALTH NEEDS IDENTIFIED IN THE FY21

CHNA AND ONGOING COMMUNITY HEALTH IMPROVEMENT PLAN (CHIP).

1. MUSKEGON - EDUCATION: IN MARCH 2020, TRINITY HEALTH MUSKEGON FORMALLY
ANNOUNCED THAT SEVERAL ACRES OF THE HACKLEY CAMPUS PROPERTY WOULD BE GIVEN
TO MUSKEGON PUBLIC SCHOOLS TO BUILD A NEW MIDDLE SCHOOL. INCLUDED IN THE
DESIGN IS THE DEVELOPMENT OF THE EARLY CAREER TECHNOLOGY EXPLORATION
CENTER FOR GRADES 6TH THROUGH 8TH, WITH CAREER PATHWAYS LEADING TO
CONTINUED EDUCATION THROUGH THE MUSKEGON CAREER TECH CENTER, MUSKEGON
COMMUNITY COLLEGE, AND BAKER COLLEGE. IN FY22, DEMOLITION OF THE HOSPITAL
CAMPUS BEGAN, AND THE LAND TRANSFER WAS COMPLETED AFTER DEMOLITION. THE
LAND WAS OFFICIALLY DONATED TO MUSKEGON PUBLIC SCHOOLS IN SPRING 2022. BY
FY23, THE SCHOOL IS IN ITS FINAL STAGES OF THE BUILD AND WILL WELCOME
STUDENTS IN THE 2025/26 SCHOOL YEAR.

IN FY23, TRINITY HEALTH MUSKEGON AWARDED CASH GRANTS THROUGH ITS COMMUNITY

BENEFIT BOARD INITIATIVE AND SISTER SIMONE GRANT REQUEST FOR PROPOSALS

THAT WOULD INCLUDE EDUCATIONAL PRIORITIES IN BOTH MUSKEGON AND OCEANA

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

COUNTIES. THREE RECIPIENTS RECEIVED GRANTS: THE OCEANA COLLEGE ACCESS
NETWORK, READ MUSKEGON, AND THE BOYS AND GIRLS CLUB.

MUSKEGON - EMPLOYMENT AND INCOME: IN COLLABORATION WITH THE COMMUNITY HEALTH IMPROVEMENT REGION (CHIR), TRINITY HEALTH MUSKEGON AND SEVERAL COMMUNITY ORGANIZATIONS CONTINUED WORK ON THE CHIR'S LIVABILITY LAB 100-DAY CHALLENGE, WHICH WAS LAUNCHED IN SEPTEMBER 2019. THE CHIR'S PROCESS IDENTIFIED SEVERAL TEAMS THAT COLLABORATED FOR 100 DAYS TO USE DATA TO IDENTIFY BARRIERS AND IMPLEMENT SOLUTIONS: CHILDCARE OPPORTUNITIES, WORKFORCE DEVELOPMENT GAPS, EMPLOYMENT OPPORTUNITIES VIA EXPUNGEMENT, AND IDENTIFY, PROMOTE, AND SUPPORT MINORITY OWNED BUSINESSES. NOW APPROACHING ITS FOURTH ITERATION, "LIVABILITY LAB 4.0" HAS PROVED TO BE A VEHICLE TO MOBILIZE THE COMMUNITY AROUND SPECIFIC ISSUES. DURING THE TEAMS STOOD UP A WHEELS TO WORK PROGRAM THAT SUPPORTED WORKERS WITH TRANSPORTATION TO AND FROM EMPLOYMENT AS WELL AS EXPUNGEMENT CLINICS IN PARTNERSHIP WITH THE DISTRICT COURT TO HELP ELIMINATE ADDITIONAL BARRIERS TO GAINFUL EMPLOYMENT.

IN FY23, TRINITY HEALTH MUSKEGON AWARDED ONE GRANT ON ECONOMIC DEVELOPMENT

TO ACCESS HEALTH TO DEVELOP NEIGHBORHOOD ASSOCIATIONS AND ECONOMIC

DEVELOPMENT FOR BUSINESSES. THE DEVELOPMENT OF NEIGHBORHOOD ASSOCIATIONS

ALLOWED FOR THE SEGMENTS OF THE COMMUNITY THAT THE ASSOCIATIONS SERVED TO

WORK FURTHER TO IDENTIFY ROOT CAUSE ISSUES AFFECTING THEIR COMMUNITIES.

3. MUSKEGON - COMMUNITY SAFETY - RACISM AND DISCRIMINATION: THMU, THROUGH

THE HEALTH PROJECT, HAS FACILITATED THE MUSKEGON HEALTH DISPARITIES

COALITION (MHDC) FOR SEVERAL YEARS TO COLLECT DATA, OFFER TRAININGS, AND

Schedule H (Form 990) 2022

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

ENCOURAGE COMMUNITY MEMBERS TO ADVOCATE FOR THEIR HEALTH CARE NEEDS. SINCE
2017, MHDC HAS SUPPORTED MASTER TRAINERS IN COMING TOGETHER FOR RACIAL
UNDERSTANDING (CTRU) AND OFFERED MULTIPLE WORKSHOPS ON UNCONSCIOUS BIAS
AND RACISM, AS WELL AS PRESENTING MOVIES TO THE COMMUNITY FREE OF CHARGE
ON MULTIPLE ISSUES. OVER 240 COMMUNITY MEMBERS HAVE TAKEN ADVANTAGE OF THE
MHDC TRAININGS SINCE 2018. TH MUSKEGON CHWB EMPLOYEES ARE ACTIVELY ENGAGED
IN THE INITIATIVE, ENSURING ALIGNMENT AND PARTNERSHIP OPPORTUNITIES WITH
THE DIVERSITY AND INCLUSION TEAM. DURING FY23, TWO ADDITIONAL COHORTS OF
TRAINEES COMPLETED THE CTRU COURSE, TOTALING 44 INDIVIDUALS.

4. MUSKEGON - HEALTHY BEHAVIORS - TOBACCO, NUTRITION, EXERCISE, ALCOHOL SEXUAL BEHAVIOR: SINCE THE RELEASE OF THE 2019 THMU CHNA AND DRUG USE GREAT EFFORTS TO PROVIDE HEALTHY FOOD OPPORTUNITIES HAVE CONTINUED IN OCEANA COUNTY. OCEANA HEALTH BOUND, A COALITION LED BY THMU THROUGH THE HEALTH PROJECT, AND ITS SUBGROUP, HEALTHY LIFESTYLES, HAVE LED AND PARTICIPATED IN SEVERAL COMMUNITY-WIDE HEALTH FAIRS. STAFF FROM TH SHELBY, THE HEALTH PROJECT AND COMMUNITY PARTNERS LIKE MSU-EXTENSION CONTINUE TO OFFER THE STANFORD UNIVERSITY DIABETES SELF-MANAGEMENT PROGRAM (DSMP) AND OTHER NUTRITION-RELATED COURSES. ADDITIONALLY, AFTER THE SUCCESS OF THE PRESCRIPTION FOR HEALTH PROGRAM IN FY22, THE PROGRAM FOUND SUSTAINABILITY FOR FY23 WITH LOCAL BUSINESS INVESTMENT AS WELL AS ADDITIONAL FUNDING, WHICH WAS SECURED TO STRENGTHEN THE PROGRAM AND ITS NUMBER OF PARTICIPANTS. THIS FUNDING WAS FROM THE CDC WITH PASSTHROUGH BY THE STATE OF MICHIGAN AND TITLED THE RACIAL AND ETHNIC APPROACHES TO COMMUNITY HEALTH (REACH) PROGRAM. ADDITIONALLY, THIS FUNDING ALLOWS THE PROGRAMS TO FURTHER OUTREACH TO MINORITY COMMUNITIES WHO WE KNOW HAVE DISPROPORTIONATE FOOD INSECURITY NEEDS COMPARED TO THEIR WHITE NEIGHBORS.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

TH MUSKEGON ALSO OFFERS A DYNAMIC ATHLETIC TRAINING PROGRAM THAT PROVIDES EDUCATION, WELL CHECKS, TRAINING, INJURY PREVENTION AND REHABILITATION SERVICES FULL TIME TO 19 AREA SCHOOL DISTRICTS IN MUSKEGON AND OCEANA COUNTIES. TRAINERS ARE STATIONED WITHIN THE SCHOOL DISTRICTS DURING THE DAY AND ASSIST WITH EDUCATION, INJURY PREVENTION, TRAINING AND REHABILITATION SERVICES FOR MULTIPLE SCHOOL PROGRAMS INCLUDING ATHLETICS, BAND, DRAMA, AND THE PERFORMING ARTS DEPARTMENTS. TRAINED IN MULTIPLE HEALTH AND WELLNESS PROGRAMS, THEY ALSO PROVIDE REFERRALS AND ACCESS TO SERVICES FOR STUDENTS NEEDING ACCESS TO PREVENTION PROGRAMS, HEALTH CARE AND MORE RECENTLY BEHAVIORAL HEALTH ISSUES, INCLUDING TRAINING ON SUICIDE PREVENTION AND MENTAL HEALTH ISSUES AMONG YOUTH. IN FY23, THIS WORK WAS ENHANCED WHEN ATHLETIC TRAINERS STARTED PARTICIPATING AT SCHOOL-BASED HEALTH CENTERS LOCATED THROUGHOUT THE SCHOOL DISTRICTS WHICH FURTHER BRIDGED THE GAP BETWEEN HEALTH CARE AND SUCCESS AT SCHOOL. ADDITIONALLY, SOCIAL NEEDS SCREENINGS WERE IMPLEMENTED IN COMMUNITY-BASED ORGANIZATIONS WHICH ALLOWED FOR THE HEALTH SYSTEM TO ESTABLISH A BASELINE OF NEEDS IN ADJACENT SYSTEMS SUCH AS SCHOOLS TO USE FOR DATA DRIVEN DECISION MAKING WITHIN THE CHNA PROCESS.

5. OCEANA - EMPLOYMENT - CHILDCARE AND TRAINING OPPORTUNITIES: AS PART OF
THE HEALTH PROJECT COMMUNITY BENEFIT BOARD INITIATIVE (CBBI) GRANTS, THE
UNITED WAY OF THE LAKESHORE RECEIVED \$20,000 TO SUPPORT EXISTING CHILDCARE
PROVIDERS AND RECRUIT NEW ONES THROUGH THE HELP OF A SHARED SERVICES HUB.
THIS SHARED SERVICES HUB WILL REDUCE STRESS ON PROVIDERS BY ENABLING
ACCESS TO A TEAM OF EXPERTS IN BOTH BUSINESS AND PEDAGOGICAL LEADERSHIP.

IT WILL ALLOW MORE TIME TO FOCUS ON THE CHILDREN AND THEIR LEARNING

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

ACTIVITIES WHICH WILL RAISE THE QUALITY OF CARE. SIGNIFICANT PROGRESS WAS

MADE IN IMPLEMENTATION OF THE TRI SHARE CHILDCARE ACCESS PROGRAM WHICH WAS

ORIGINALLY PILOTED IN MUSKEGON AND EXPANDED REGIONALLY TO OCEANA COUNTY.

THIS PROJECT ALLOWS FOR LOW-INCOME FAMILIES TO TAP INTO PRIVATE AND

GOVERNMENT FUNDING THAT SUPPLEMENTS DAY CARE COSTS. IN FY23, THIS PROJECT

HAS MADE MORE THAN 300 CHILDCARE SLOTS AVAILABLE TO MEMBERS OF OUR

COMMUNITY AND IS CONTINUING TO WORK COLLABORATIVELY TO GROW AND SUSTAIN

THE PROGRAM.

- 7. OCEANA DIET AND EXERCISE: IN FY23, TH MUSKEGON PARTNERS CONTINUED TO
 SUPPORT THE DIABETES PREVENTION PROGRAM (DPP) EXPANSION TO OCEANA COUNTY
 IN A VIRTUAL FORMAT AND SUPPORT OF THE HEALTH BOUND COLLABORATIVE.
- 8. OCEANA ACCESS TO CARE: TH SHELBY WORKS WITH THE HEALTH PROJECT IN
 ENSURING OCEANA COUNTY RESIDENTS ARE SCREENED AND ENROLLING PEOPLE IN A

 MYRIAD OF ACCESS TO CARE INITIATIVES, INCLUDING: GOVERNMENT INSURANCE

 PROGRAMS LIKE MEDICARE, MEDICAID, EMERGENCY SERVICES, HOSPITAL FINANCIAL

 ASSISTANCE PROGRAMS, PHARMACY ACCESS PROGRAMS, VISION SERVICES AND

 REFERRALS TO CBOS THAT PROVIDE ADDITIONAL SERVICES THAT THE HOSPITAL DOES

 NOT. DURING THIS PERIOD, HEALTH PROJECT ENROLLMENT COMMUNITY HEALTH

 WORKERS (CHW) ENROLLED 419 PATIENTS IN THESE SERVICES AND REFERRED

 PATIENTS TO 356 OTHER SERVICES IN OCEANA COUNTY.

TH MUSKEGON ACKNOWLEDGES THE WIDE RANGE OF PRIORITY HEALTH ISSUES THAT

EMERGED FROM THE CHNA PROCESS AND DETERMINED THAT IT COULD EFFECTIVELY

FOCUS ON ONLY THOSE HEALTH NEEDS IT DEEMED MOST PRESSING, UNDER-ADDRESSED,

AND WITHIN ITS ABILITY TO INFLUENCE. FOR THAT REASON, TH MUSKEGON DID NOT

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DIRECTLY ADDRESS DISPARITIES IN HOUSING - RESIDENTIAL HOUSING AND WATER IN MUSKEGON COUNTY OR HOUSING AND TRANSIT IN OCEANA COUNTY.

TRINITY HEALTH SHELBY HOSPITAL:

PART V, SECTION B, LINE 11: IN FY23, TRINITY HEALTH MUSKEGON, WHICH

CONSISTS OF THE TH MUSKEGON, TH SHELBY, AND MH MUSKEGON CAMPUSES,

COLLECTIVELY ADDRESSED THE SIGNIFICANT HEALTH NEEDS IDENTIFIED IN THE FY21

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1. MUSKEGON - EDUCATION: IN MARCH 2020, TRINITY HEALTH MUSKEGON FORMALLY
ANNOUNCED THAT SEVERAL ACRES OF THE HACKLEY CAMPUS PROPERTY WOULD BE GIVEN
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DESIGN IS THE DEVELOPMENT OF THE EARLY CAREER TECHNOLOGY EXPLORATION

CENTER FOR GRADES 6TH THROUGH 8TH, WITH CAREER PATHWAYS LEADING TO

CONTINUED EDUCATION THROUGH THE MUSKEGON CAREER TECH CENTER, MUSKEGON

COMMUNITY COLLEGE, AND BAKER COLLEGE. IN FY22, DEMOLITION OF THE HOSPITAL

CAMPUS BEGAN, AND THE LAND TRANSFER WAS COMPLETED AFTER DEMOLITION. THE

LAND WAS OFFICIALLY DONATED TO MUSKEGON PUBLIC SCHOOLS IN SPRING 2022. BY

FY23, THE SCHOOL IS IN ITS FINAL STAGES OF THE BUILD AND WILL WELCOME

STUDENTS IN THE 2025/26 SCHOOL YEAR.

IN FY23, TRINITY HEALTH MUSKEGON AWARDED CASH GRANTS THROUGH ITS COMMUNITY

BENEFIT BOARD INITIATIVE AND SISTER SIMONE GRANT REQUEST FOR PROPOSALS

THAT WOULD INCLUDE EDUCATIONAL PRIORITIES IN BOTH MUSKEGON AND OCEANA

COUNTIES. THREE RECIPIENTS RECEIVED GRANTS: THE OCEANA COLLEGE ACCESS

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2. MUSKEGON - EMPLOYMENT AND INCOME: IN COLLABORATION WITH THE COMMUNITY
HEALTH IMPROVEMENT REGION (CHIR), THMU AND SEVERAL COMMUNITY ORGANIZATIONS
CONTINUED WORK ON THE CHIR'S LIVABILITY LAB 100-DAY CHALLENGE, WHICH WAS
LAUNCHED IN SEPTEMBER 2019. THE CHIR'S PROCESS IDENTIFIED SEVERAL TEAMS
THAT COLLABORATED FOR 100 DAYS TO USE DATA TO IDENTIFY BARRIERS AND
IMPLEMENT SOLUTIONS: CHILDCARE OPPORTUNITIES, WORKFORCE DEVELOPMENT GAPS,
EMPLOYMENT OPPORTUNITIES VIA EXPUNGEMENT, AND IDENTIFY, PROMOTE, AND
SUPPORT MINORITY OWNED BUSINESSES. NOW APPROACHING ITS FOURTH ITERATION,
"LIVABILITY LAB 4.0" HAS PROVED TO BE A VEHICLE TO MOBILIZE THE COMMUNITY
AROUND SPECIFIC ISSUES. DURING THE LAB, TEAMS STOOD UP A WHEELS TO WORK
PROGRAM THAT SUPPORTED WORKERS WITH TRANSPORTATION TO AND FROM EMPLOYMENT
AS WELL AS EXPUNGEMENT CLINICS IN PARTNERSHIP WITH THE DISTRICT COURT TO
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3. MUSKEGON - COMMUNITY SAFETY - RACISM AND DISCRIMINATION: THMU, THROUGH
THE HEALTH PROJECT, HAS FACILITATED THE MUSKEGON HEALTH DISPARITIES

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AND RACISM, AS WELL AS PRESENTING MOVIES TO THE COMMUNITY FREE OF CHARGE

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "B, 2," "B, 3," etc.) and name of hospital facility.

ON MULTIPLE ISSUES. OVER 240 COMMUNITY MEMBERS HAVE TAKEN ADVANTAGE OF THE MHDC TRAININGS SINCE 2018. THMU CHWB EMPLOYEES ARE ACTIVELY ENGAGED IN THE INITIATIVE, ENSURING ALIGNMENT AND PARTNERSHIP OPPORTUNITIES WITH THE DIVERSITY AND INCLUSION TEAM. DURING FY23, TWO ADDITIONAL COHORTS OF TRAINEES COMPLETED THE CTRU COURSE, TOTALING 44 INDIVIDUALS.

4. MUSKEGON - HEALTHY BEHAVIORS - TOBACCO, NUTRITION, EXERCISE, ALCOHOL SEXUAL BEHAVIOR: SINCE THE RELEASE OF THE 2019 THMU CHNA, AND DRUG USE, GREAT EFFORTS TO PROVIDE HEALTHY FOOD OPPORTUNITIES HAVE CONTINUED IN OCEANA COUNTY. OCEANA HEALTH BOUND, A COALITION LED BY TRINITY HEALTH MUSKEGON THROUGH THE HEALTH PROJECT, AND ITS SUBGROUP, HEALTHY LIFESTYLES, HAVE LED AND PARTICIPATED IN SEVERAL COMMUNITY-WIDE HEALTH FAIRS. STAFF FROM TH SHELBY, THE HEALTH PROJECT AND COMMUNITY PARTNERS LIKE MSU-EXTENSION CONTINUE TO OFFER THE STANFORD UNIVERSITY DIABETES SELF-MANAGEMENT PROGRAM (DSMP) AND OTHER NUTRITION-RELATED COURSES. ADDITIONALLY, AFTER THE SUCCESS OF THE PRESCRIPTION FOR HEALTH PROGRAM IN THE PROGRAM FOUND SUSTAINABILITY FOR FY23 WITH LOCAL BUSINESS INVESTMENT AS WELL AS ADDITIONAL FUNDING, WHICH WAS SECURED TO STRENGTHEN THE PROGRAM AND ITS NUMBER OF PARTICIPANTS. THIS FUNDING WAS FROM THE CDC WITH PASSTHROUGH BY THE STATE OF MICHIGAN AND TITLED THE RACIAL AND ETHNIC APPROACHES TO COMMUNITY HEALTH (REACH) PROGRAM. ADDITIONALLY, THIS FUNDING ALLOWS THE PROGRAMS TO FURTHER OUTREACH TO MINORITY COMMUNITIES WHO WE KNOW HAVE DISPROPORTIONATE FOOD INSECURITY NEEDS COMPARED TO THEIR WHITE NEIGHBORS.

TH MUSKEGON ALSO OFFERS A DYNAMIC ATHLETIC TRAINING PROGRAM THAT PROVIDES EDUCATION, WELL CHECKS, TRAINING, INJURY PREVENTION AND REHABILITATION 232098 11-18-22

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

SERVICES FULL TIME TO 19 AREA SCHOOL DISTRICTS IN MUSKEGON AND OCEANA COUNTIES. TRAINERS ARE STATIONED WITHIN THE SCHOOL DISTRICTS DURING THE DAY AND ASSIST WITH EDUCATION, INJURY PREVENTION, TRAINING AND REHABILITATION SERVICES FOR MULTIPLE SCHOOL PROGRAMS INCLUDING ATHLETICS, BAND, DRAMA, AND THE PERFORMING ARTS DEPARTMENTS. TRAINED IN MULTIPLE HEALTH AND WELLNESS PROGRAMS, THEY ALSO PROVIDE REFERRALS AND ACCESS TO SERVICES FOR STUDENTS NEEDING ACCESS TO PREVENTION PROGRAMS, HEALTH CARE AND MORE RECENTLY BEHAVIORAL HEALTH ISSUES, INCLUDING TRAINING ON SUICIDE PREVENTION AND MENTAL HEALTH ISSUES AMONG YOUTH. IN FY23, THIS WORK WAS ENHANCED WHEN ATHLETIC TRAINERS STARTED PARTICIPATING AT SCHOOL-BASED HEALTH CENTERS LOCATED THROUGHOUT THE SCHOOL DISTRICTS WHICH FURTHER BRIDGED THE GAP BETWEEN HEALTH CARE AND SUCCESS AT SCHOOL. ADDITIONALLY, SOCIAL NEEDS SCREENINGS WERE IMPLEMENTED IN COMMUNITY-BASED ORGANIZATIONS WHICH ALLOWED FOR THE HEALTH SYSTEM TO ESTABLISH A BASELINE OF NEEDS IN ADJACENT SYSTEMS SUCH AS SCHOOLS TO USE FOR DATA DRIVEN DECISION MAKING WITHIN THE CHNA PROCESS.

5. OCEANA - EMPLOYMENT - CHILDCARE AND TRAINING OPPORTUNITIES: AS PART OF
THE HEALTH PROJECT COMMUNITY BENEFIT BOARD INITIATIVE (CBBI) GRANTS, THE
UNITED WAY OF THE LAKESHORE RECEIVED \$20,000 TO SUPPORT EXISTING CHILDCARE
PROVIDERS AND RECRUIT NEW ONES THROUGH THE HELP OF A SHARED SERVICES HUB.
THIS SHARED SERVICES HUB WILL REDUCE STRESS ON PROVIDERS BY ENABLING
ACCESS TO A TEAM OF EXPERTS IN BOTH BUSINESS AND PEDAGOGICAL LEADERSHIP.

IT WILL ALLOW MORE TIME TO FOCUS ON THE CHILDREN AND THEIR LEARNING
ACTIVITIES WHICH WILL RAISE THE QUALITY OF CARE. SIGNIFICANT PROGRESS WAS
MADE IN IMPLEMENTATION OF THE TRI SHARE CHILDCARE ACCESS PROGRAM WHICH WAS
ORIGINALLY PILOTED IN MUSKEGON AND EXPANDED REGIONALLY TO OCEANA COUNTY.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

THIS PROJECT ALLOWS FOR LOW-INCOME FAMILIES TO TAP INTO PRIVATE AND

GOVERNMENT FUNDING THAT SUPPLEMENTS DAY CARE COSTS. IN FY23, THIS PROJECT

HAS MADE MORE THAN 300 CHILDCARE SLOTS AVAILABLE TO MEMBERS OF OUR

COMMUNITY AND IS CONTINUING TO WORK COLLABORATIVELY TO GROW AND SUSTAIN

THE PROGRAM.

- 7. OCEANA DIET AND EXERCISE: IN FY23, TH MUSKEGON PARTNERS CONTINUED TO
 SUPPORT THE DIABETES PREVENTION PROGRAM (DPP) EXPANSION TO OCEANA COUNTY
 IN A VIRTUAL FORMAT AND SUPPORT OF THE HEALTH BOUND COLLABORATIVE.
- 8. OCEANA ACCESS TO CARE: TH SHELBY WORKS WITH THE HEALTH PROJECT IN
 ENSURING OCEANA COUNTY RESIDENTS ARE SCREENED AND ENROLLING PEOPLE IN A
 MYRIAD OF ACCESS TO CARE INITIATIVES, INCLUDING: GOVERNMENT INSURANCE
 PROGRAMS LIKE MEDICARE, MEDICAID, EMERGENCY SERVICES, HOSPITAL FINANCIAL
 ASSISTANCE PROGRAMS, PHARMACY ACCESS PROGRAMS, VISION SERVICES AND
 REFERRALS TO CBOS THAT PROVIDE ADDITIONAL SERVICES THAT THE HOSPITAL DOES
 NOT. DURING THIS PERIOD, HEALTH PROJECT ENROLLMENT COMMUNITY HEALTH
 WORKERS (CHW) ENROLLED 419 PATIENTS IN THESE SERVICES AND REFERRED
 PATIENTS TO 356 OTHER SERVICES IN OCEANA COUNTY.

TH SHELBY ACKNOWLEDGES THE WIDE RANGE OF PRIORITY HEALTH ISSUES THAT

EMERGED FROM THE CHNA PROCESS AND DETERMINED THAT IT COULD EFFECTIVELY

FOCUS ON ONLY THOSE HEALTH NEEDS IT DEEMED MOST PRESSING, UNDER-ADDRESSED,

AND WITHIN ITS ABILITY TO INFLUENCE. FOR THAT REASON, TH SHELBY DID NOT

DIRECTLY ADDRESS DISPARITIES IN HOUSING - RESIDENTIAL HOUSING AND WATER IN

MUSKEGON COUNTY OR HOUSING AND TRANSIT IN OCEANA COUNTY.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

MERCY HEALTH MUSKEGON:

PART V, SECTION B, LINE 11: IN FY23, TRINITY HEALTH MUSKEGON, WHICH

CONSISTS OF THE TH MUSKEGON, TH SHELBY, AND MH MUSKEGON CAMPUSES,

COLLECTIVELY ADDRESSED THE SIGNIFICANT HEALTH NEEDS IDENTIFIED IN THE FY21

CHNA AND ONGOING COMMUNITY HEALTH IMPROVEMENT PLAN (CHIP).

1. MUSKEGON - EDUCATION: IN MARCH 2020, TRINITY HEALTH MUSKEGON FORMALLY
ANNOUNCED THAT SEVERAL ACRES OF THE HACKLEY CAMPUS PROPERTY WOULD BE GIVEN
TO MUSKEGON PUBLIC SCHOOLS TO BUILD A NEW MIDDLE SCHOOL. INCLUDED IN THE
DESIGN IS THE DEVELOPMENT OF THE EARLY CAREER TECHNOLOGY EXPLORATION
CENTER FOR GRADES 6TH THROUGH 8TH, WITH CAREER PATHWAYS LEADING TO
CONTINUED EDUCATION THROUGH THE MUSKEGON CAREER TECH CENTER, MUSKEGON
COMMUNITY COLLEGE, AND BAKER COLLEGE. IN FY22, DEMOLITION OF THE HOSPITAL
CAMPUS BEGAN, AND THE LAND TRANSFER WAS COMPLETED AFTER DEMOLITION. THE
LAND WAS OFFICIALLY DONATED TO MUSKEGON PUBLIC SCHOOLS IN SPRING 2022. BY
FY23, THE SCHOOL IS IN ITS FINAL STAGES OF THE BUILD AND WILL WELCOME
STUDENTS IN THE 2025/26 SCHOOL YEAR.

IN FY23, TRINITY HEALTH MUSKEGON AWARDED CASH GRANTS THROUGH ITS COMMUNITY

BENEFIT BOARD INITIATIVE AND SISTER SIMONE GRANT REQUEST FOR PROPOSALS

THAT WOULD INCLUDE EDUCATIONAL PRIORITIES IN BOTH MUSKEGON AND OCEANA

COUNTIES. THREE RECIPIENTS RECEIVED GRANTS: THE OCEANA COLLEGE ACCESS

NETWORK, READ MUSKEGON, AND THE BOYS AND GIRLS CLUB.

2. MUSKEGON - EMPLOYMENT AND INCOME: IN COLLABORATION WITH THE COMMUNITY

HEALTH IMPROVEMENT REGION (CHIR), TRINITY HEALTH MUSKEGON AND SEVERAL

COMMUNITY ORGANIZATIONS CONTINUED WORK ON THE CHIR'S LIVABILITY LAB

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

100-DAY CHALLENGE, WHICH WAS LAUNCHED IN SEPTEMBER 2019. THE CHIR'S PROCESS IDENTIFIED SEVERAL TEAMS THAT COLLABORATED FOR 100 DAYS TO USE DATA TO IDENTIFY BARRIERS AND IMPLEMENT SOLUTIONS: CHILDCARE OPPORTUNITIES, WORKFORCE DEVELOPMENT GAPS, EMPLOYMENT OPPORTUNITIES VIA EXPUNGEMENT, AND IDENTIFY, PROMOTE, AND SUPPORT MINORITY OWNED BUSINESSES. NOW APPROACHING ITS FOURTH ITERATION, "LIVABILITY LAB 4.0" HAS PROVED TO BE A VEHICLE TO MOBILIZE THE COMMUNITY AROUND SPECIFIC ISSUES. DURING THE TEAMS STOOD UP A WHEELS TO WORK PROGRAM THAT SUPPORTED WORKERS WITH LAB. TRANSPORTATION TO AND FROM EMPLOYMENT AS WELL AS EXPUNGEMENT CLINICS IN PARTNERSHIP WITH THE DISTRICT COURT TO HELP ELIMINATE ADDITIONAL BARRIERS TO GAINFUL EMPLOYMENT.

TRINITY HEALTH MUSKEGON AWARDED ONE GRANT ON ECONOMIC DEVELOPMENT TO ACCESS HEALTH TO DEVELOP NEIGHBORHOOD ASSOCIATIONS AND ECONOMIC DEVELOPMENT FOR BUSINESSES. THE DEVELOPMENT OF NEIGHBORHOOD ASSOCIATIONS ALLOWED FOR THE SEGMENTS OF THE COMMUNITY THAT THE ASSOCIATIONS SERVED TO WORK FURTHER TO IDENTIFY ROOT CAUSE ISSUES AFFECTING THEIR COMMUNITIES.

 MUSKEGON - COMMUNITY SAFETY - RACISM AND DISCRIMINATION: THMU, THROUGH THE HEALTH PROJECT, HAS FACILITATED THE MUSKEGON HEALTH DISPARITIES COALITION (MHDC) FOR SEVERAL YEARS TO COLLECT DATA, OFFER TRAININGS, AND ENCOURAGE COMMUNITY MEMBERS TO ADVOCATE FOR THEIR HEALTH CARE NEEDS. SINCE MHDC HAS SUPPORTED MASTER TRAINERS IN COMING TOGETHER FOR RACIAL UNDERSTANDING (CTRU) AND OFFERED MULTIPLE WORKSHOPS ON UNCONSCIOUS BIAS AND RACISM, AS WELL AS PRESENTING MOVIES TO THE COMMUNITY FREE OF CHARGE ON MULTIPLE ISSUES. OVER 240 COMMUNITY MEMBERS HAVE TAKEN ADVANTAGE OF THE TRAININGS SINCE 2018. THMU CHWB EMPLOYEES ARE ACTIVELY ENGAGED IN THE MHDC 232098 11-18-22

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

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TRINITY HEALTH MUSKEGON HOSPITAL:

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PART V, SECTION B, LINE 13H: THE HOSPITAL RECOGNIZES THAT NOT ALL PATIENTS

ARE ABLE TO PROVIDE COMPLETE FINANCIAL AND/OR SOCIAL INFORMATION.

THEREFORE, APPROVAL FOR FINANCIAL SUPPORT MAY BE DETERMINED BASED ON

AVAILABLE INFORMATION. EXAMPLES OF PRESUMPTIVE CASES INCLUDE: DECEASED

PATIENTS WITH NO KNOWN ESTATE, THE HOMELESS, UNEMPLOYED PATIENTS,

NON-COVERED MEDICALLY NECESSARY SERVICES PROVIDED TO PATIENTS QUALIFYING

FOR PUBLIC ASSISTANCE PROGRAMS, PATIENT BANKRUPTCIES, AND MEMBERS OF

RELIGIOUS ORGANIZATIONS WHO HAVE TAKEN A VOW OF POVERTY AND HAVE NO

RESOURCES INDIVIDUALLY OR THROUGH THE RELIGIOUS ORDER.

FOR THE PURPOSE OF HELPING FINANCIALLY NEEDY PATIENTS, A THIRD PARTY IS

UTILIZED TO CONDUCT A REVIEW OF PATIENT INFORMATION TO ASSESS FINANCIAL

NEED. THIS REVIEW UTILIZES A HEALTH CARE INDUSTRY-RECOGNIZED, PREDICTIVE

MODEL THAT IS BASED ON PUBLIC RECORD DATABASES. THESE PUBLIC RECORDS

ENABLE THE HOSPITAL TO ASSESS WHETHER THE PATIENT IS CHARACTERISTIC OF

OTHER PATIENTS WHO HAVE HISTORICALLY QUALIFIED FOR FINANCIAL ASSISTANCE

UNDER THE TRADITIONAL APPLICATION PROCESS. IN CASES WHERE THERE IS AN

ABSENCE OF INFORMATION PROVIDED DIRECTLY BY THE PATIENT, AND AFTER EFFORTS

TO CONFIRM COVERAGE AVAILABILITY, THE PREDICTIVE MODEL PROVIDES A

SYSTEMATIC METHOD TO GRANT PRESUMPTIVE ELIGIBILITY TO FINANCIALLY NEEDY

PATIENTS.

TRINITY HEALTH SHELBY HOSPITAL:

PART V, SECTION B, LINE 13H: THE HOSPITAL RECOGNIZES THAT NOT ALL PATIENTS

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TRINITY HEALTH MUSKEGON HOSPITAL - PART V, SECTION B, LINE 9

AS PERMITTED IN THE FINAL SECTION 501(R) REGULATIONS, THE HOSPITAL'S

IMPLEMENTATION STRATEGY WAS ADOPTED WITHIN 4 1/2 MONTHS AFTER THE

FISCAL YEAR END THAT THE CHNA WAS COMPLETED AND MADE WIDELY AVAILABLE

TO THE PUBLIC.

TRINITY HEALTH SHELBY HOSPITAL - PART V, SECTION B, LINE 9

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FISCAL YEAR END THAT THE CHNA WAS COMPLETED AND MADE WIDELY AVAILABLE

TO THE PUBLIC.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

MERCY HEALTH MUSKEGON - PART V, SECTION B, LINE 9

AS PERMITTED IN THE FINAL SECTION 501(R) REGULATIONS, THE HOSPITAL'S

IMPLEMENTATION STRATEGY WAS ADOPTED WITHIN 4 1/2 MONTHS AFTER THE

FISCAL YEAR END THAT THE CHNA WAS COMPLETED AND MADE WIDELY AVAILABLE

TO THE PUBLIC.

TRINITY HEALTH MUSKEGON HOSPITAL - PART V, SECTION B, LINE 7A:

WWW.TRINITYHEALTHMICHIGAN.ORG/ABOUT-US/COMMUNITY-HEALTH-AND-WELL-BEING/

COMMUNITY-HEALTH-NEEDS-ASSESSMENTS

TRINITY HEALTH SHELBY HOSPITAL - PART V, SECTION B, LINE 7A:

WWW.TRINITYHEALTHMICHIGAN.ORG/ABOUT-US/COMMUNITY-HEALTH-AND-WELL-BEING/

COMMUNITY-HEALTH-NEEDS-ASSESSMENTS

MERCY HEALTH MUSKEGON- PART V, SECTION B, LINE 7A:

WWW.TRINITYHEALTHMICHIGAN.ORG/ABOUT-US/COMMUNITY-HEALTH-AND-WELL-BEING/

COMMUNITY-HEALTH-NEEDS-ASSESSMENTS

TRINITY HEALTH MUSKEGON HOSPITAL- PART V, SECTION B, LINE 10A

WWW.TRINITYHEALTHMICHIGAN.ORG/ABOUT-US/COMMUNITY-HEALTH-AND-WELL-BEING/

COMMUNITY-HEALTH-NEEDS-ASSESSMENTS

TRINITY HEALTH SHELBY HOSPITAL - PART V, SECTION B, LINE 10A

WWW.TRINITYHEALTHMICHIGAN.ORG/ABOUT-US/COMMUNITY-HEALTH-AND-WELL-BEING/

COMMUNITY-HEALTH-NEEDS-ASSESSMENTS

MERCY HEALTH MUSKEGON - PART V, SECTION B, LINE 10A

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Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

WWW.TRINITYHEALTHMICHIGAN.ORG/ABOUT-US/COMMUNITY-HEALTH-AND-WELL-BEING/

COMMUNITY-HEALTH-NEEDS-ASSESSMENTS

TRINITY HEALTH MUSKEGON HOSPITAL- PART V, SECTION B, LINE 7B:

WWW.MCHP.ORG/COMMUNITY-HEALTH-NEEDS-ASSESSMENT/CURRENT-CHNA/

TRINITY HEALTH SHELBY HOSPITAL - PART V, SECTION B, LINE 7B:

WWW.MCHP.ORG/COMMUNITY-HEALTH-NEEDS-ASSESSMENT/CURRENT-CHNA/

MERCY HEALTH MUSKEGON- PART V, SECTION B, LINE 7B:

WWW.MCHP.ORG/COMMUNITY-HEALTH-NEEDS-ASSESSMENT/CURRENT-CHNA/

TRINITY HEALTH MUSKEGON HOSPITAL

PART V, LINE 16A, FAP WEBSITE:

WWW.TRINITYHEALTHMICHIGAN.ORG/TOOLS-AND-RESOURCES/BILLING-AND-INSURANCE/

FINANCIAL-ASSISTANCE/

TRINITY HEALTH SHELBY HOSPITAL

PART V, LINE 16A, FAP WEBSITE:

WWW.TRINITYHEALTHMICHIGAN.ORG/TOOLS-AND-RESOURCES/BILLING-AND-INSURANCE/

FINANCIAL-ASSISTANCE/

MERCY HEALTH MUSKEGON

PART V, LINE 16A, FAP WEBSITE:

WWW.TRINITYHEALTHMICHIGAN.ORG/TOOLS-AND-RESOURCES/BILLING-AND-INSURANCE/

FINANCIAL-ASSISTANCE/

Schedule H (Form 990) 2022

232098 11-18-22

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

TRINITY HEALTH MUSKEGON HOSPITAL

PART V, LINE 16B, FAP APPLICATION WEBSITE:

WWW.TRINITYHEALTHMICHIGAN.ORG/TOOLS-AND-RESOURCES/BILLING-AND-INSURANCE/

FINANCIAL-ASSISTANCE/

TRINITY HEALTH SHELBY HOSPITAL

PART V, LINE 16B, FAP APPLICATION WEBSITE:

WWW.TRINITYHEALTHMICHIGAN.ORG/TOOLS-AND-RESOURCES/BILLING-AND-INSURANCE/

FINANCIAL-ASSISTANCE/

MERCY HEALTH MUSKEGON

PART V, LINE 16B, FAP APPLICATION WEBSITE:

WWW.TRINITYHEALTHMICHIGAN.ORG/TOOLS-AND-RESOURCES/BILLING-AND-INSURANCE/

FINANCIAL-ASSISTANCE/

TRINITY HEALTH MUSKEGON HOSPITAL

PART V, LINE 16C, FAP PLAIN LANGUAGE SUMMARY WEBSITE:

WWW.TRINITYHEALTHMICHIGAN.ORG/TOOLS-AND-RESOURCES/BILLING-AND-INSURANCE/

FINANCIAL-ASSISTANCE/

TRINITY HEALTH SHELBY HOSPITAL

PART V, LINE 16C, FAP PLAIN LANGUAGE SUMMARY WEBSITE:

WWW.TRINITYHEALTHMICHIGAN.ORG/TOOLS-AND-RESOURCES/BILLING-AND-INSURANCE/

FINANCIAL-ASSISTANCE/

MERCY HEALTH MUSKEGON

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Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities	did the organization operate during the tax year?	46

Nar	me and address	Type of facility (describe)
1	MUSKEGON SURGERY CENTER	
	1400 MERCY DRIVE, SUITE 150	
_	MUSKEGON, MI 49444	OUTPATIENT SURGERY
<u>2</u>		
	1440 E. SHERMAN BLVD.	
	MUSKEGON, MI 49444	CANCER TREATMENT FACILITY
<u>3</u>	WEST SHORE CARDIOLOGY	
	1212 E. SHERMAN BLVD.	
	MUSKEGON, MI 49444	CARDIOLOGY
4	WEST MI GASTROENTEROLOGY	
	1675 LEAHY STREET, SUITE 324B	
	MUSKEGON, MI 49444	GASTROENTEROLOGY
5	LAKES VILLAGE	
	6401 PRAIRIE STREET	OUTPATIENT SERVICES, LAB,
	NORTON SHORES, MI 49444	URGENT CARE, REHAB, IMAGING
6	OB GYN ASSOCIATES	
	1675 LEAHY STREET, SUITE 428B	
	MUSKEGON, MI 49444	OBSTETRICS / GYNECOLOGY
7	SHORELINE NEUROSURGERY	
	1675 LEAHY STREET, SUITE 401A	
	MUSKEGON, MI 49444	NEUROSURGICAL & PHYSIATRY
8		
	3570 HENRY STREET STE. 210	
	NORTON SHORES, MI 49441	OUTPATIENT SERVICES
9	TRINITY HEALTH HEART CENTER	
	1212 E. SHERMAN BLVD.	
	MUSKEGON, MI 49444	CARDIOLOGY
10	PULMONARY MEDICINE	
	1560 E. SHERMAN BLVD, SUITE 150	7
	MUSKEGON, MI 49444	PULMONARY
		•

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PRIMARY CARE PHYSICIAN OFFICE

PRIMARY CARE PHYSICIAN OFFICE

PRIMARY CARE PHYSICIAN OFFICE

How many non-hospital health care facilities did the organization operate during the tax year?

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

1223 MERCY DRIVE MUSKEGON, MI 49444

905 E. COLBY STREET WHITEHALL, MI 49461

611 E. MAIN STREET HART, MI 49420

MUSKEGON, MI 49444

19 HART FAMILY MEDICAL CENTER

20 TH MED GROUP, INTERNAL MEDICINE 1150 E. SHERMAN BLVD., SUITE 1100

18 LAKESHORE MEDICAL CENTER - WHITEHALL

Name and address	Type of facility (describe)
11 TH MED GROUP - HEPATITIS C CLINIC	Type of identity (december)
	\dashv
1675 LEAHY STREET, SUITE 301A	
MUSKEGON, MI 49442	INFECTIOUS DISEASE
12 HACKLEY LAKES OB GYN	
6401 PRAIRIE STREET, SUITE 2100	
NORTON SHORES, MI 49444	OBSTETRICS / GYNECOLOGY
13 TRINITY HEALTH MED GROUP-NORTON SHORE	
3570 HENRY STREET STE. 120	
NORTON SHORES, MI 49441	PRIMARY CARE PHYSICIAN
14 TRINITY HEALTH MEDICAL GROUP	
2006 HOLTON ROAD STE. 200	
MUSKEGON, MI 49445	PRIMARY CARE PHYSICIAN OFFICE
15 LAKESHORE MEDICAL CENTER - SHELBY	
71 W. BEVIER ROAD	
SHELBY, MI 49455	PRIMARY CARE PHYSICIAN OFFICE
16 CARDIOTHORACIC SURGERY	
1560 E. SHERMAN BLVD, SUITE 309	
MUSKEGON, MI 49444	CARDIOLOGY
17 WESTSHORE FAMILY MEDICINE	

PRIMARY CARE PHYSICIAN OFFICE
Schedule H (Form 990) 2022

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

Name and address	Type of facility (describe)
21 FRUITPORT FAMILY MEDICINE	
3443 FARR RD.	
FRUITPORT, MI 49415	PRIMARY CARE PHYSICIAN OFFICE
22 TRINITY HEALTH HEART CENTER	
1212 E. SHERMAN BLVD.	WELLNESS & REHABILITATION
MUSKEGON, MI 49444	FACILITY
23 HART PAVILION	
611 E. MAIN STREET	LAB, RADIOLOGY, PHYSICIAN
HART, MI 49420	PARTNERS
24 TH REHABILITATION - NORTON SHORES	
3570 HENRY STREET STE. 200	
NORTON SHORES, MI 49441	REHABILITATION
25 TH MED GROUP, ACADEMIC GERIATRICS	
1150 E. SHERMAN BLVD., SUITE 1175	
MUSKEGON, MI 49444	GERIATRICS
26 SABLE POINT	PRIMARY CARE PHYSICIAN OFFICE,
5656 W US 10	LAB, WORKPLACE HEALTH;
LUDINGTON, MI 49431	REHABILITATION
27 LAKESHORE FAMILY CARE	
601 W. SAVIDGE STREET	
SPRING LAKE, MI 49456	PRIMARY CARE PHYSICIAN OFFICE
28 COMPREHENSIVE WOMEN'S HEALTH	
1675 LEAHY STREET, SUITE 311A	
MUSKEGON, MI 49444	OBSTETRICS / GYNECOLOGY
29 HACKLEY LAKES OB GYN	
1675 LEAHY STREET, SUITE 215A	
MUSKEGON, MI 49444	OBSTETRICS / GYNECOLOGY
30 ADULT MEDICINE SPECIALIST	
6401 PRAIRIE STREET, SUITE 2800	
MUSKEGON, MI 49444	PRIMARY CARE PHYSICIAN OFFICE

	Section D. Other Health Care	e Facilities That Are Not Licensed	. Registered, or Similarly	Recognized as a Hospital Facilit	v
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(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?	40

Name and address	Type of facility (describe)
31 OSTEOPATHIC MEDICINE	
1150 E. SHERMAN BLVD., SUITE 1100	
MUSKEGON, MI 49444	PHYSIATRY
32 NEURODIAGNOSTICS BUILDING	
1277 MERCY DR.	NEURODIAGNOSTICS / SLEEP
MUSKEGON, MI 49444	CENTER
33 WEST VIEW FAMILY MEDICINE	
6401 PRAIRIE STREET, SUITE 2600	
MUSKEGON, MI 49444	PRIMARY CARE PHYSICIAN OFFICE
34 BLADDER CLINIC	
6401 PRAIRIE STREET, SUITE 1700	
NORTON SHORES, MI 49444	UROLOGY
35 INTERNAL MEDICINE AND SPECIALTY CARE	
1675 LEAHY STREET, SUITE 201A	
MUSKEGON, MI 49442	PRIMARY CARE PHYSICIAN OFFICE
36 TH IMAGING - NORTON SHORES	
3570 HENRY STREET STE.	
NORTON SHORES, MI 49441	RADIOLOGY
37 TRINITY HEALTH IMAGING N MUSKEGON	
2006 HOLTON ROAD STE. 400	
MUSKEGON, MI 49445	RADIOLOGY
38 HACKLEY WORKPLACE NORTH	
117 W COLBY ST	
WHITEHALL, MI 49461	OCCUPATIONAL MEDICINE
39 WEST MICHIGAN INTERNAL MEDICINE	
957 BROOKHAVEN CT, STE 3-4, BLDG F	
MUSKEGON, MI 49442	PRIMARY CARE PHYSICIAN OFFICE
40 TH MEDICAL GROUP, PRIMARY CARE	
1310 WISCONSIN	
GRAND HAVEN, MI 49417	PRIMARY CARE PHYSICIAN OFFICE

Section D. Other Health	Care Facilities That A	re Not Licensed. Regist	tered. or Similarly Reco	onized as a Hospital Facility

(list in order of size, from largest to smallest)

How	many non-hospital health care facilities did the organization operate during	the tax year?
Non	ne and address	Type of facility (decayibe)
	TH MEDICAL GROUP, PRIMARY CARE	Type of facility (describe)
41	15151 STANTON	\dashv
		DDIMADY CARE DUVCTOTAN OFFICE
42	WEST OLIVE, MI 49460 TH LIFE COUNSELING - NORTON SHORES	PRIMARY CARE PHYSICIAN OFFICE
42		
	3570 HENRY STREET STE. 150	
12	NORTON SHORES, MI 49441	BEHAVIORAL HEALTH
43	TRINITY HEALTH LAB NORTON SHORES	
	3570 HENRY STREET STE. 110	
11	NORTON SHORES, MI 49441 TRINITY HEALTH LAB NORTH MUSKEGON	LAB
44		
	2006 HOLTON ROAD STE. 300	
<u> </u>	MUSKEGON, MI 49445	LAB
45	TH URGENT CARE /WORKPLACE HEALTH 1670 E. SHERMAN	IIDGENE CARE / OGGIDANTONAL
		URGENT CARE / OCCUPATIONAL
16	MUSKEGON, MI 49444 TH WORKPLACE HEALTH DOWNTOWN	MEDICINE
40		
	150 JEFFERSON SE	OGGUDANTONAL MEDICINE
	GRAND RAPIDS, MI 49503	OCCUPATIONAL MEDICINE
		
		
		
		
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Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8, and 9h
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (for example, open medical staff, community board, use of surplus funds, etc.).
- **6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE	3C:	

IN ADDITION TO LOOKING AT A MULTIPLE OF THE FEDERAL POVERTY GUIDELINES,

OTHER FACTORS ARE CONSIDERED SUCH AS THE PATIENT'S FINANCIAL STATUS AND/OR

ABILITY TO PAY AS DETERMINED THROUGH THE ASSESSMENT PROCESS.

PART I, LINE 6A:

MERCY HEALTH PARTNERS D/B/A TRINITY HEALTH MUSKEGON (THM) REPORTS ITS

COMMUNITY BENEFIT INFORMATION AS PART OF THE CONSOLIDATED COMMUNITY

BENEFIT INFORMATION REPORTED BY TRINITY HEALTH (EIN 35-1443425) IN ITS

AUDITED FINANCIAL STATEMENTS, AVAILABLE AT WWW.TRINITY-HEALTH.ORG.

TRINITY HEALTH MUSKEGON ALSO INCLUDES A COPY OF ITS MOST RECENTLY FILED SCHEDULE H ON BOTH ITS OWN WEBSITE AND TRINITY HEALTH'S WEBSITE.

PART I, LINE 7:

THE BEST AVAILABLE DATA WAS USED TO CALCULATE THE COST AMOUNTS REPORTED IN ITEM 7. FOR CERTAIN CATEGORIES, PRIMARILY TOTAL CHARITY CARE AND

MEANS-TESTED GOVERNMENT PROGRAMS, SPECIFIC COST-TO-CHARGE RATIOS WERE

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CALCULATED AND APPLIED TO THOSE CATEGORIES. THE COST-TO-CHARGE RATIO WAS

DERIVED FROM WORKSHEET 2, RATIO OF PATIENT CARE COST-TO-CHARGES. IN OTHER

CATEGORIES, THE BEST AVAILABLE DATA WAS DERIVED FROM THE HOSPITAL'S COST

ACCOUNTING SYSTEM.

PART I, LN 7 COL(F):

THE FOLLOWING NUMBER, \$17,674,587, REPRESENTS THE AMOUNT OF BAD DEBT

EXPENSE INCLUDED IN TOTAL FUNCTIONAL EXPENSES IN FORM 990, PART IX, LINE

25. PER IRS INSTRUCTIONS, THIS AMOUNT WAS EXCLUDED FROM THE DENOMINATOR

WHEN CALCULATING THE PERCENT OF TOTAL EXPENSE FOR SCHEDULE H, PART I, LINE

7, COLUMN (F).

PART II, COMMUNITY BUILDING ACTIVITIES:

IN FY23, THM ENGAGED IN COMMUNITY BUILDING ACTIVITIES IN THE FOLLOWING WAYS:

COMMUNITY BUILDING ACTIVITIES

ADVOCACY FOR COMMUNITY HEALTH IMPROVEMENT - EXPENSES INCLUDE STAFF TIME,

PRIMARILY TRINITY HEALTH MUSKEGON'S (THMU) COMMUNITY HEALTH IMPROVEMENT

MANAGER, TO COORDINATE AND WORK ON COMMUNITY HEALTH ADVOCACY ISSUES WITH

MEMBERS OF OUR COALITIONS ON COMMUNITY HEALTH POLICY ISSUES, STATE AND

FEDERAL ADVOCACY TRAININGS, AS WELL AS MEETINGS WITH LOCAL, STATE, AND

FEDERAL LEGISLATORS.

COALITION BUILDING - WITH TEN COMMUNITY COALITIONS, THMU, THROUGH THE
HEALTH PROJECT, ACTS AS THE BACKBONE ORGANIZATION PROVIDING STAFF SUPPORT
FOR ALCOHOL, TOBACCO, OPIATES, ADVANCE CARE DIRECTIVE PROMOTION, YOUTH
DEVELOPMENT, AND HEALTHY BEHAVIORS. WORKING WITH AREA COMMUNITY LEADERS,

THE HEALTH PROJECT PROVIDES VENUE AND LOGISTICS, DEVELOPS MINUTES AND

AGENDAS, AND IS THE FIDUCIARY OF MULTIPLE COMMUNITY HEALTH IMPROVEMENT

(CHI) TEAMS. EXPENSES INCLUDE PROGRAM SUPPLIES AS WELL AS STAFFING

EXPENSES. ADDITIONALLY, THIS CHI TEAM SEEKS EXTERNAL FUNDING TO SUPPORT

THIS WORK BY WAY OF VARIOUS GRANTS AND CONTRACTS.

COMMUNITY SUPPORT - DURING THE REPORTING PERIOD, FUNDING FROM THE

LAKESHORE REGIONAL ENTITY (LRE) WAS AWARDED IN THE TOTAL AMOUNT OF

\$176,311 FOR PREVENTION PROGRAMMING. ACTUAL EXPENSES WERE \$178,268,

RESULTING IN AN ADDITIONAL NET COMMUNITY BENEFIT FOR THMU OF \$1,957.

PART III, LINE 2:

METHODOLOGY USED FOR LINE 2 - ANY DISCOUNTS PROVIDED OR PAYMENTS MADE TO A

PARTICULAR PATIENT ACCOUNT ARE APPLIED TO THAT PATIENT ACCOUNT PRIOR TO

ANY BAD DEBT WRITE-OFF AND ARE THUS NOT INCLUDED IN BAD DEBT EXPENSE. AS A

RESULT OF THE PAYMENT AND ADJUSTMENT ACTIVITY BEING POSTED TO BAD DEBT

ACCOUNTS, WE ARE ABLE TO REPORT BAD DEBT EXPENSE NET OF THESE

TRANSACTIONS.

PART III, LINE 3:

TRINITY HEALTH MUSKEGON USES A PREDICTIVE MODEL THAT INCORPORATES THREE

DISTINCT VARIABLES IN COMBINATION TO PREDICT WHETHER A PATIENT QUALIFIES

FOR FINANCIAL ASSISTANCE: (1) SOCIO-ECONOMIC SCORE, (2) ESTIMATED FEDERAL

POVERTY LEVEL (FPL), AND (3) HOMEOWNERSHIP. BASED ON THE MODEL, CHARITY

CARE CAN STILL BE EXTENDED TO PATIENTS EVEN IF THEY HAVE NOT RESPONDED TO

FINANCIAL COUNSELING EFFORTS AND ALL OTHER FUNDING SOURCES HAVE BEEN

EXHAUSTED. FOR FINANCIAL STATEMENT PURPOSES, THM IS RECORDING AMOUNTS AS

CHARITY CARE (INSTEAD OF BAD DEBT EXPENSE) BASED ON THE RESULTS OF THE

PREDICTIVE MODEL. THEREFORE, THM IS REPORTING ZERO ON LINE 3, SINCE

THEORETICALLY ANY POTENTIAL CHARITY CARE SHOULD HAVE BEEN IDENTIFIED

THROUGH THE PREDICTIVE MODEL.

PART III, LINE 4:

TRINITY HEALTH MUSKEGON IS INCLUDED IN THE CONSOLIDATED FINANCIAL

STATEMENTS OF TRINITY HEALTH. THE FOLLOWING IS THE TEXT OF THE PATIENT

ACCOUNTS RECEIVABLE, ESTIMATED RECEIVABLES FROM AND PAYABLES TO

THIRD-PARTY PAYERS FOOTNOTE FROM PAGE 13 OF THOSE STATEMENTS: "AN

UNCONDITIONAL RIGHT TO PAYMENT, SUBJECT ONLY TO THE PASSAGE OF TIME IS

TREATED AS A RECEIVABLE. PATIENT ACCOUNTS RECEIVABLE, INCLUDING BILLED

ACCOUNTS AND UNBILLED ACCOUNTS FOR WHICH THERE IS AN UNCONDITIONAL RIGHT

TO PAYMENT, AND ESTIMATED AMOUNTS DUE FROM THIRD-PARTY PAYERS FOR

RETROACTIVE ADJUSTMENTS, ARE RECEIVABLES IF THE RIGHT TO CONSIDERATION IS

UNCONDITIONAL AND ONLY THE PASSAGE OF TIME IS REQUIRED BEFORE PAYMENT OF

THAT CONSIDERATION IS DUE. FOR PATIENT ACCOUNTS RECEIVABLE, THE ESTIMATED

UNCOLLECTABLE AMOUNTS ARE GENERALLY CONSIDERED IMPLICIT PRICE CONCESSIONS

THAT ARE A DIRECT REDUCTION TO PATIENT SERVICE REVENUE AND ACCOUNTS

RECEIVABLE.

THE CORPORATION HAS AGREEMENTS WITH THIRD-PARTY PAYERS THAT PROVIDE FOR

PAYMENTS TO THE CORPORATION'S HEALTH MINISTRIES AT AMOUNTS DIFFERENT FROM

ESTABLISHED RATES. ESTIMATED RETROACTIVE ADJUSTMENTS UNDER REIMBURSEMENT

AGREEMENTS WITH THIRD-PARTY PAYERS AND OTHER CHANGES IN ESTIMATES ARE

INCLUDED IN NET PATIENT SERVICE REVENUE AND ESTIMATED RECEIVABLES FROM AND

PAYABLES TO THIRD-PARTY PAYERS. RETROACTIVE ADJUSTMENTS ARE ACCRUED ON AN

ESTIMATED BASIS IN THE PERIOD THE RELATED SERVICES ARE RENDERED AND

ADJUSTED IN FUTURE PERIODS, AS FINAL SETTLEMENTS ARE DETERMINED."

PART III, LINE 5:

TOTAL MEDICARE REVENUE REPORTED IN PART III, LINE 5 HAS BEEN REDUCED BY
THE TWO PERCENT SEQUESTRATION REDUCTION.

PART III, LINE 8:

TRINITY HEALTH MUSKEGON DOES NOT BELIEVE ANY MEDICARE SHORTFALL SHOULD BE

TREATED AS COMMUNITY BENEFIT. THIS IS SIMILAR TO CATHOLIC HEALTH

ASSOCIATION RECOMMENDATIONS, WHICH STATE THAT SERVING MEDICARE PATIENTS IS

NOT A DIFFERENTIATING FEATURE OF TAX-EXEMPT HEALTH CARE ORGANIZATIONS AND

THAT THE EXISTING COMMUNITY BENEFIT FRAMEWORK ALLOWS COMMUNITY BENEFIT

PROGRAMS THAT SERVE THE MEDICARE POPULATION TO BE COUNTED IN OTHER

COMMUNITY BENEFIT CATEGORIES.

PART III, LINE 8: COSTING METHODOLOGY FOR LINE 6 - MEDICARE COSTS WERE

OBTAINED FROM THE FILED MEDICARE COST REPORT. THE COSTS ARE BASED ON

MEDICARE ALLOWABLE COSTS AS REPORTED ON WORKSHEET B, COLUMN 27, WHICH

EXCLUDE DIRECT MEDICAL EDUCATION COSTS. INPATIENT MEDICARE COSTS ARE

CALCULATED BASED ON A COMBINATION OF ALLOWABLE COST PER DAY TIMES MEDICARE

DAYS FOR ROUTINE SERVICES AND COST TO CHARGE RATIO TIMES MEDICARE CHARGES

FOR ANCILLARY SERVICES. OUTPATIENT MEDICARE COSTS ARE CALCULATED BASED ON

COST TO CHARGE RATIO TIMES MEDICARE CHARGES BY ANCILLARY DEPARTMENT.

PART III, LINE 9B:

THE HOSPITAL'S COLLECTION POLICY CONTAINS PROVISIONS ON THE COLLECTION

PRACTICES TO BE FOLLOWED FOR PATIENTS WHO ARE KNOWN TO QUALIFY FOR

FINANCIAL ASSISTANCE. CHARITY DISCOUNTS ARE APPLIED TO THE AMOUNTS THAT

QUALIFY FOR FINANCIAL ASSISTANCE. THE HOSPITAL HAS IMPLEMENTED BILLING

AND COLLECTION PRACTICES FOR PATIENT PAYMENT OBLIGATIONS THAT ARE FAIR,

CONSISTENT AND COMPLIANT WITH STATE AND FEDERAL REGULATIONS.

PART VI, LINE 2:

NEEDS ASSESSMENT -

TRINITY HEALTH MUSKEGON ASSESSES THE HEALTH STATUS OF ITS COMMUNITY, IN

PARTNERSHIP WITH COMMUNITY COALITIONS, AS PART OF THE NORMAL COURSE OF

OPERATIONS, AND IN THE CONTINUOUS EFFORTS TO IMPROVE PATIENT CARE AND THE

HEALTH OF THE OVERALL COMMUNITY. TO ASSESS THE HEALTH OF THE COMMUNITY,

THE HOSPITAL SYSTEM USES PATIENT DATA, PUBLIC HEALTH DATA, ANNUAL COUNTY

HEALTH RANKINGS, MARKET STUDIES, AND GEOGRAPHICAL MAPS SHOWING AREAS OF

HIGH UTILIZATION FOR EMERGENCY SERVICES AND INPATIENT CARE, WHICH INDICATE

POPULATIONS OF INDIVIDUALS WHO DO NOT HAVE ACCESS TO PREVENTIVE SERVICES

OR ARE UNINSURED. THE HOSPITALS ALSO USE STANDARD QUALITY MEASURES TO

MONITOR PATIENT SATISFACTION AND IMPROVE INPATIENT SERVICES AND QUALITY OF

CARE.

THM STAFF CONTINUE TO WORK WITH THE TRINITY HEALTH MUSKEGON CHNA ADVISORY

COMMITTEE TO OVERSEE PLANNING, IMPLEMENTATION, AND EVALUATION OF THE

PRIORITY AREA INITIATIVES. ADDITIONALLY, THE FOLLOWING 11 COMMUNITY

COALITIONS AND WORKGROUPS ARE CONVENED AND SUPPORTED BY THE HEALTH

PROJECT. THESE COALITIONS MEET REGULARLY TO DISCUSS HEALTH PROBLEMS,

ISSUES AND CONCERNS AFFECTING THEIR RESPECTIVE TOPICAL AREAS AND/OR

AFFINITY CONSTITUENCIES. WHILE THESE ISSUES MAY OR MAY NOT BE CITED IN THE

CHNA, THE HEALTH PROJECT BRINGS THE ISSUES TO THE ATTENTION OF THE

APPROPRIATE HOSPITAL SYSTEM LEADERSHIP FOR REVIEW AND RESOLUTION

ACTIVITIES, IF POSSIBLE.

COALITION FOR A DRUG FREE MUSKEGON COUNTY

MUSKEGON ALCOHOL LIABILITY INITIATIVE

KNOWSMOKE COALITION

MUSKEGON AREA MEDICATION DISPOSAL PROGRAM

MUSKEGON-OCEANA COUNTY HEALTH DISPARITIES COALITION

ALLIANCE FOR MARIJUANA PREVENTION

CHARTED COALITION

UPFRONT COALITION

OCEANA HEALTHBOUND COALITION

COMMUNITY HEALTH INNOVATION REGION

SAFE KIDS WEST MICHIGAN

THE FOLLOWING ARE THE COMMUNITY COALITIONS SUPPORTED BY TRINITY HEALTH

MUSKEGON AS A MEMBER OR PROVIDER THAT WORK TO ADDRESS, DIRECTLY OR

INDIRECTLY, COMMUNITY HEALTH ISSUES THAT ARISE IN THE CHNA PROCESS:

WEST MICHIGAN MIGRANT RESOURCE COUNCIL

NORTHWEST MICHIGAN CHRONIC DISEASE COALITION

OCEANA'S HOME PARTNERSHIP

OCEANA LEADS

TALKSOONER

HEALTHY FAMILIES OF OCEANA COUNTY

PART VI, LINE 3:

PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE -

TRINITY HEALTH MUSKEGON COMMUNICATES EFFECTIVELY WITH PATIENTS REGARDING

PATIENT PAYMENT OBLIGATIONS. FINANCIAL COUNSELING IS PROVIDED TO PATIENTS

ABOUT THEIR PAYMENT OBLIGATIONS AND HOSPITAL BILLS. INFORMATION ON

HOSPITAL-BASED FINANCIAL SUPPORT POLICIES, FEDERAL, STATE, AND LOCAL

GOVERNMENT PROGRAMS, AND OTHER COMMUNITY-BASED CHARITABLE PROGRAMS THAT

PROVIDE COVERAGE FOR SERVICES ARE MADE AVAILABLE TO PATIENTS DURING THE

PRE-REGISTRATION AND REGISTRATION PROCESSES AND/OR THROUGH COMMUNICATIONS

WITH PATIENTS SEEKING FINANCIAL ASSISTANCE.

FINANCIAL COUNSELORS MAKE AFFIRMATIVE EFFORTS TO HELP PATIENTS APPLY FOR

PUBLIC AND PRIVATE PROGRAMS FOR WHICH THEY MAY QUALIFY AND THAT MAY ASSIST

THEM IN OBTAINING AND PAYING FOR HEALTH CARE SERVICES. EVERY EFFORT IS

MADE TO DETERMINE A PATIENT'S ELIGIBILITY PRIOR TO OR AT THE TIME OF

ADMISSION OR SERVICE.

THM OFFERS FINANCIAL SUPPORT TO PATIENTS WITH LIMITED MEANS. NOTIFICATION

ABOUT FINANCIAL ASSISTANCE AND GOVERNMENT PROGRAMS, INCLUDING CONTACT

INFORMATION, IS AVAILABLE THROUGH PATIENT BROCHURES, MESSAGES ON PATIENT

BILLS, POSTED NOTICES IN PUBLIC REGISTRATION AREAS INCLUDING EMERGENCY

ROOMS, ADMITTING AND REGISTRATION DEPARTMENTS, AND OTHER PATIENT FINANCIAL

SERVICES OFFICES. SUMMARIES OF HOSPITAL PROGRAMS ARE MADE AVAILABLE TO

APPROPRIATE COMMUNITY HEALTH AND HUMAN SERVICES AGENCIES AND OTHER

ORGANIZATIONS THAT ASSIST PEOPLE IN NEED. INFORMATION REGARDING FINANCIAL

ASSISTANCE AND GOVERNMENT PROGRAMS IS ALSO AVAILABLE ON HOSPITAL WEBSITES.

IN ADDITION TO ENGLISH, THIS INFORMATION IS ALSO AVAILABLE IN OTHER

LANGUAGES AS REQUIRED BY INTERNAL REVENUE CODE SECTION 501(R), REFLECTING

OTHER PRIMARY LANGUAGES SPOKEN BY THE POPULATION SERVICED BY OUR HOSPITAL.

PART VI, LINE 4:

COMMUNITY INFORMATION -

MUSKEGON COUNTY IS DIVERSE, RANGING FROM RURAL TO URBAN IN CHARACTER, AND
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IS COMPRISED OF SEVEN CITIES, THREE VILLAGES AND 16 TOWNSHIPS. THE COUNTY IS LOCATED ON THE EASTERN SHORELINE OF LAKE MICHIGAN, 35 MILES WEST OF GRAND RAPIDS. MUSKEGON COUNTY IS KNOWN FOR ITS AGRICULTURAL PRODUCTION OF FRUITS AND VEGETABLES, AS A TOURISM DESTINATION, AND AS AN INDUSTRIAL CENTER. THE COUNTY SEAT IS THE CITY OF MUSKEGON, THE LARGEST CITY IN THE COUNTY AND SERVICE AREA. INTERSTATE I-96 AND US-31 CONNECT THE COUNTY WITH MAJOR METROPOLITAN CENTERS TO THE EAST AND SOUTH. MUSKEGON IS HOME TO THE COUNTY'S MAJOR HOSPITAL SYSTEM, TRINITY HEALTH MUSKEGON, WHICH INCLUDES TH MUSKEGON AND MH MUSKEGON IN MUSKEGON COUNTY. THE COUNTY HAS A TOTAL AREA OF 1,459 SQUARE MILES, A POPULATION OF 173,408 PEOPLE, AND A POPULATION DENSITY OF 335 PEOPLE PER SQUARE MILE. THE COMPOSITION OF THE COUNTY'S POPULATION INCLUDES 76.4% OF RESIDENTS CLASSIFIED AS NON-HISPANIC WHITE, 14.1% AS NON-HISPANIC AFRICAN AMERICAN, 5.6% AS HISPANIC, 1% AS AMERICAN INDIAN OR ALASKA NATIVE, AND 0.7% AS ASIAN. MUSKEGON COUNTY IS 50.2% FEMALE WITH 23.3% OF THE POPULATION LIVING IN A RURAL AREA. THE MEDIAN FAMILY INCOME IS \$55,421 AND THE AVERAGE FAMILY INCOME IS \$68,221. THE PER CAPITA INCOME AS OF US CENSUS (IN 2017 DOLLARS) IS \$22,829. ABOUT 40.73% OF THE POPULATION IS REPORTED WITH INCOME AT OR BELOW 200% OF FEDERAL POVERTY LINE (FPL) AND 53.78% OF CHILDREN, UNDER THE AGE OF 18, ARE AT OR BELOW 200% OF FPL.

MUSKEGON COUNTY CONTINUES TO HAVE SIGNIFICANT INVESTMENT IN ITS DOWNTOWN,

SIGNALING SIGNIFICANT ECONOMIC REVITALIZATION OF THE AREA. IN SPITE OF

THIS, THE CHAMBER OF COMMERCE INDICATES THE AREA HAS A WORKFORCE SHORTAGE.

THE CITIES OF MUSKEGON AND MUSKEGON HEIGHTS ARE EACH DESIGNATED AS FEDERAL

ENTERPRISE COMMUNITIES AND, MOST RECENTLY, FEDERAL OPPORTUNITY ZONES.

THERE ARE THREE ENTITLEMENT COMMUNITIES WITHIN MUSKEGON COUNTY THAT

RECEIVE COMMUNITY DEVELOPMENT BLOCK GRANT FUNDS. THE ENTITLEMENT

COMMUNITIES ARE THE CITIES OF MUSKEGON, MUSKEGON HEIGHTS, AND NORTON

SHORES. THERE ARE ALSO TWO FEDERALLY QUALIFIED HEALTH CENTERS SERVING

RESIDENTS OF MUSKEGON COUNTY; BOTH CENTERS ARE IN THE CITY OF MUSKEGON

HEIGHTS. OCEANA COUNTY IS LOCATED IMMEDIATELY NORTH OF MUSKEGON COUNTY AND

ALONG THE LAKE MICHIGAN COASTLINE. OCEANA IS A RURAL COUNTY WITH THE

SECOND LARGEST FRUIT TREE ACREAGE IN THE STATE. BECAUSE OF ITS PROXIMITY

TO LAKE MICHIGAN, TOURISM ALSO PLAYS A VITAL PART IN THE LOCAL ECONOMY.

OCEANA COUNTY IS COMPRISED OF ONE CITY, SIX VILLAGES AND 16 TOWNSHIPS. THE

COUNTY SEAT IS HART, MICHIGAN. OCEANA COUNTY IS RANKED AS A HEALTH

PROFESSIONAL SHORTAGE AREA AND A MEDICALLY UNDERSERVED POPULATION BY THE

FEDERAL GOVERNMENT.

THE COUNTY HAS A TOTAL AREA OF 1,307 SQUARE MILES AND A POPULATION OF

26,027 PEOPLE. THE COMPOSITION OF THE COUNTY'S POPULATION INCLUDES 82.18

OF RESIDENTS CLASSIFIED AS NON-HISPANIC WHITE, 0.6% AS NON-HISPANIC

AFRICAN AMERICAN, 14.8% AS HISPANIC, 1.6% AMERICAN INDIAN OR ALASKA

NATIVE, 0.1% NATIVE HAWAIIAN OR PACIFIC ISLANDER, AND 0.3% ASIAN. OCEANA

COUNTY'S POPULATION IS CONSIDERED 89.9% RURAL, WITH 49.6% FEMALE. AGE

DEMOGRAPHICS ARE 23.5% BELOW 18 YEARS OF AGE AND 19.7% AGE 65 AND OLDER.

PART VI, LINE 5:

OTHER INFORMATION -

MOST MEMBERS OF THE GOVERNING BODY OF TRINITY HEALTH MUSKEGON ARE

INDIVIDUALS WHO ARE NOT EMPLOYEES, CONTRACTORS OF THE ORGANIZATION, OR

FAMILY MEMBERS, AND MANY RESIDE IN THE HOSPITAL'S PRIMARY SERVICE AREAS.

SINCE THMU OPERATES THE ONLY HOSPITALS IN MUSKEGON COUNTY OR OCEANA

COUNTY, STAFF PRIVILEGES ARE EXTENDED TO ALL QUALIFIED PHYSICIANS IN THE

COMMUNITY.

AVAILABLE FUNDS ARE ALLOCATED TO IMPROVEMENTS IN PATIENT CARE, MEDICAL

EDUCATION, AND RESEARCH. SINCE PASSAGE OF THE AFFORDABLE CARE ACT (ACA),

HEALTH COVERAGE HAS REMAINED STABLE IN THE REGION. MUSKEGON COUNTY'S RATE

OF UNINSURED RESIDENTS IS 6%, WHILE OCEANA'S IS 11%. THMU'S FOCUS HAS BEEN

ON ACCESS TO CARE, ENROLLMENT UNDER THE ACA OR IN MICHIGAN MEDICAID (AS

QUALIFIED) AND ADDRESSING UNMET HEALTH AND HUMAN SERVICE NEEDS. OUR

SUBSIDIARY AND COMMUNITY BENEFIT MINISTRY, THE MUSKEGON COMMUNITY HEALTH

PROJECT, HAS BEEN VERY PROACTIVE IN WORKING WITH TH MUSKEGON AND TH

SHELBY'S MEDICAL DEPARTMENTS, MEDICAL PRACTICES, TWO FOHCS, AND MANY

COMMUNITY AND FAITH-BASED HEALTH AND HUMAN SERVICE AGENCIES TO PROMOTE

INTEGRATED COMMUNITY CARE COORDINATION. THE STREAMLINED ENROLLMENT PROCESS

DESIGN MAKES APPLYING FOR ASSISTANCE EASIER FOR CONSUMERS BY INCLUDING ON

A SINGLE FORM ALL INFORMATION DEEMED ESSENTIAL FOR DETERMINING ELIGIBILITY

FOR MULTIPLE HEALTH AND HUMAN SERVICES.

THMU'S COMMUNITY BENEFIT MINISTRY, THE HEALTH PROJECT, OPERATES A

PHARMACEUTICAL ACCESS PROGRAM, WHICH INCLUDES THREE PROGRAMS: 1)

MEANS-TESTED ELIGIBILITY SCREENING AND ENROLLMENT APPLICATION TO DRUG

COMPANY PHARMACEUTICAL ASSISTANCE PROGRAMS (PAPS), 2) PROCUREMENT OF

INTERIM MEDICATIONS AND SUPPLIES DURING THE APPLICATION PROCESS PERIOD,

AND 3) LOW-INCOME PHARMACY PROGRAM, WHICH PROVIDES MANY GENERIC AND BRAND

NAME DRUGS AT NO COST. THIS PROGRAM COLLABORATES WITH AREA HEALTH CARE

PROVIDERS AND COMMUNITY SERVICE ORGANIZATIONS TO PROVIDE LOW-INCOME,

UNINSURED, OR UNDERINSURED PERSONS WITH THE PRESCRIPTION DRUGS THEY NEED

TO MANAGE CHRONIC DISEASES. THERE ARE NO OTHER KNOWN PROGRAMS IN THE AREA

THAT SUPPLY INTERIM MEDICATIONS TO PATIENTS WAITING TO BE ENROLLED IN THE

PAPS. THE HEALTH PROJECT'S PROGRAM IS SUPPORTED 100% BY THMU'S COMMUNITY

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BENEFIT FUNDING. THE PHARMACEUTICAL ACCESS PROGRAM PROVIDES ACCESS TO THE

RESOURCES NECESSARY FOR LOW-INCOME PATIENTS TO OBTAIN THE MAINTENANCE

MEDICATIONS NEEDED TO CONTROL THEIR CHRONIC DISEASES AND IMPROVE THE

QUALITY OF THEIR CARE AND HEALTH. THESE RESOURCES PROVIDE PATIENTS WITH

THE MEANS FOR MEDICATION COMPLIANCE, THEREBY REMOVING OBSTACLES TO HEALTHY

BEHAVIORS.

THMU'S DEPARTMENTS ARE ACTIVELY INVOLVED IN COMMUNITY PROGRAMS. OUTREACH

AND ENROLLMENT SPECIALISTS CONDUCT HEALTH AND HUMAN SERVICE ELIGIBILITY

SCREENINGS ON ALL UNINSURED PATIENTS AT THE TIME OF DISCHARGE FROM THE

HOSPITAL OR EMERGENCY DEPARTMENT. THE SCREENINGS INCLUDE ELIGIBILITY FOR

MEDICAID, CHILDREN'S HEALTH INSURANCE PROGRAM (CHIP) OR OTHER AVAILABLE

HEALTH COVERAGE, FOOD ASSISTANCE PROGRAM, AND FOR THE HOSPITALS' FINANCIAL

ASSISTANCE PROGRAM.

THMU COLLEAGUES SUPPORT THE WORK OF THE YMCA, WHICH PROVIDES DPP SERVICES

TO THE PRE-DIABETIC POPULATION IN THE REGION WITH A FOCUS ON MEDICARE

PATIENTS AND THE AFRICAN AMERICAN AND HISPANIC COMMUNITIES. FUNDED

PRIMARILY WITH A CDC GRANT SIGNIFICANT PHYSICIAN AND ADMINISTRATIVE STAFF

TIME HAS BEEN SPENT ENSURING A SEAMLESS CONNECTION FROM PHYSICIAN

REFERRALS, COMMUNICATIONS, AND REPORTING. THE DPP PROGRAM HAS SERVED OVER

225 PEOPLE DURING FY23.

ADDITIONALLY, IN FY23, TRINITY HEALTH MUSKEGON CONTINUED PARTNERING WITH

THE MUSKEGON YMCA TO ENSURE THAT DIABETES PREVENTION EDUCATION WAS

AVAILABLE AS A REFERRAL SOURCE FOR PROVIDERS AND FOR COMMUNITY MEMBERS TO

PARTICIPATE IN.

A THMU EMPLOYEE PARTICIPATES ON TWO COMMITTEES FOR THE MUSKEGON AREA

TRANSIT SERVICE TO ENSURE THAT BUS ROUTES ARE ACCESSIBLE TO LOW-INCOME

RESIDENTS AND TO APPROVE REQUESTS FOR CAPITAL PROJECTS FUNDED BY THE

MICHIGAN DEPARTMENT OF TRANSPORTATION FOR NON-PROFIT ORGANIZATIONS THAT

PROVIDE TRANSPORTATION TO LOW-INCOME AND DISABLED RESIDENTS.

ACTIVITIES INCLUDE SUPPORT OF THE MUSKEGON COUNTY HOMELESS CONTINUUM OF CARE NETWORK (MCHCCN), WHICH IS THE DESIGNATED COLLABORATIVE BODY TO PLAN AND IMPLEMENT SERVICES TO END HOMELESSNESS IN MUSKEGON COUNTY. THE HEALTH PROJECT IS THE COLLABORATIVE APPLICANT ON BEHALF OF THE NETWORK FOR THE APPLICATION FOR FUNDS FOR ALL AGENCIES SEEKING HUD AND MSHDA EMERGENCY SOLUTIONS GRANT (ESG) FUNDS. THE HEALTH PROJECT IS THE FIDUCIARY FOR THE HUD PLANNING GRANT, WHICH IS USED TO HIRE A CONSULTANT TO CREATE A COORDINATED ENTRY SYSTEM, REVISE THE NETWORK'S GOVERNANCE CHARTER, AND DEVELOP POLICIES AND PROCEDURES TO BE IN COMPLIANCE WITH FEDERAL AND STATE REGULATIONS. THE MCHCCN CHAIR IS A HEALTH PROJECT STAFF MEMBER WHO OVERSEES THE COORDINATOR IN PREPARATION AND SUBMISSION OF FUNDING APPLICATIONS FOR HUD AND MSHDA ON BEHALF OF THE COMMUNITY AND IS SUPPORT STAFF TO THE VARIOUS COMMITTEES OF THE NETWORK. THE MCHCCN COORDINATOR IS ALSO RESPONSIBLE FOR THE DEVELOPMENT OF THE CONSOLIDATED HOUSING PLAN FOR MUSKEGON COUNTY TO ENSURE COORDINATION BETWEEN THE ENTITLEMENT COMMUNITIES, THE COUNTY OF MUSKEGON, AND THE NETWORK.

THMU ALSO PROVIDES STAFF TO ACT AS THE CHAIR FOR THE CASE MANAGEMENT

COMMITTEE. THIS COMMITTEE CONVENES MEETINGS OF 60 AGENCIES IN THE

COMMUNITY EVERY MONTH TO SHARE RESOURCES. THE TH MUSKEGON CAMPUS STAFF

DEVELOPS THE EDUCATION PROGRAMS FOR THE CASE MANAGERS OF THESE AGENCIES SO

THAT THE AGENCIES ARE ADHERING TO A VARIETY OF STATE AND FEDERAL

REGULATIONS. MANY OF THE SMALL AGENCIES DO NOT HAVE THE TIME NOR FUNDS TO

ATTEND REQUIRED TRAININGS AND THE CASE MANAGERS COMMITTEE PROVIDES THAT

ACCESS TO THEM.

ADVOCACY EFFORTS INCLUDED THE INCORPORATION OF THE TRINITY HEALTH ADVOCACY

PROMOTIONS AND ELECTRONIC ADVOCACY THROUGH THE SYSTEM OFFICE. THESE

INCLUDED SUPPORT OF PUBLIC HEALTH, FAIR PAYMENT MODELS AND HEALTH CARE

ACCESS. SEVERAL EMPLOYEES ENGAGED WITH THESE EFFORTS THROUGH TRINITY

HEALTH. LOCALLY THMU HOSTED SEVERAL MEETINGS WITH AREA LEGISLATORS TO

DISCUSS LEGISLATIVE PRIORITIES, OFFERED TOURS OF THE NEW MEDICAL CENTER

AND BRIEFINGS ON THE NEW AMBULATORY STRATEGY, COMMUNITY BENEFIT PROGRAMS,

AND MAINTAINING THE PROTECTIONS AND HEATH ACCESS FOUND UNDER THE

AFFORDABLE CARE ACT. ADDITIONALLY, STAFF ATTENDED SEVERAL COUNTY

COMMISSIONS, CITY COUNCIL, AND SCHOOL OFFICIAL MEETINGS TO DISCUSS

PREVENTION ISSUES AND/OR ADDRESS OTHER COMMUNITY ISSUES.

TRINITY HEALTH IS COMMITTED TO IDENTIFYING AND WORKING TO IMPACT THE

SOCIAL INFLUENCERS OF HEALTH THAT IMPACT PATIENTS AND FAMILIES. DURING THE

REPORTING PERIOD, THMU INITIATED A PILOT TO FURTHER THE SCREENINGS FOR

SOCIAL NEEDS AND IMPLEMENTED EDUCATION AND AWARENESS TO GROW THE RATE OF

SCREENINGS IN OUR AMBULATORY AND ACUTE SETTINGS. ADDITIONAL OUTREACH AND

EDUCATIONAL EFFORTS WERE MADE TO CONNECT THE COMMUNITY-BASED ORGANIZATION

TO THE TRINITY HEALTH COMMUNITY RESOURCE DIRECTORY, AN EASY-TO-USE ONLINE

RESOURCE DIRECTORY OF SERVICES.

THMU CONTINUED WORKING WITH MUSKEGON PUBLIC HEALTH OFFICIALS WHEN COVID-19

EXPOSURE AND CASELOADS CLIMBED IN MUSKEGON TO ENSURE STAFFING, BED

CAPACITY, AND RISK MITIGATION STRATEGIES. THEY WOULD ALSO REVIEW SAFETY

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POLICIES FOR VISITORS, SCREENING, AND RISKS FOR EXPOSURE FOR EMPLOYEES AND
PATIENTS ON AN ONGOING BASIS AND DETERMINE IF NEW PUBLIC COMMUNICATIONS

WERE REQUIRED. IN FY23, COVID-19 VACCINATION EFFORTS HAVE INCLUDED

EDUCATING THE COMMUNITY THROUGH OUR RADIO PROGRAM "JOURNEY TO BETTER

HEALTH", REGULARLY INCLUDING VACCINATION ACCESS INFORMATION IN

PROGRAMMATIC AND OUTREACH MATERIALS AND OUTREACH STAFF ASSISTING AT THE

VACCINATION CLINICS, THEREBY CREATING GREATER ACCESS TO HEALTH CARE, AND

FOSTERING HEALTHY BEHAVIORS.

PART VI, LINE 6:

TRINITY HEALTH MUSKEGON IS A MEMBER OF TRINITY HEALTH, ONE OF THE LARGEST

CATHOLIC HEALTH CARE DELIVERY SYSTEMS IN THE COUNTRY. TRINITY HEALTH'S

COMMUNITY HEALTH AND WELL-BEING (CHWB) STRATEGY PROMOTES OPTIMAL HEALTH

FOR PEOPLE EXPERIENCING POVERTY AND OTHER VULNERABILITIES IN THE

COMMUNITIES WE SERVE - EMPHASIZING THE NECESSITY TO INTEGRATE SOCIAL AND

CLINICAL CARE. WE DO THIS BY:

- 1. ADDRESSING PATIENT SOCIAL NEEDS,
- 2. INVESTING IN OUR COMMUNITIES, AND
- 3. STRENGTHENING THE IMPACT OF OUR COMMUNITY BENEFIT.

TRINITY HEALTH CHWB TEAMS LEAD THE DEVELOPMENT AND IMPLEMENTATION OF

TRIENNIAL COMMUNITY HEALTH NEEDS ASSESSMENTS AND IMPLEMENTATION STRATEGIES

AND FOCUS INTENTIONALLY ON ENGAGING COMMUNITIES AND RESIDENTS EXPERIENCING

POVERTY AND OTHER VULNERABILITIES. WE BELIEVE THAT COMMUNITY MEMBERS AND

COMMUNITIES THAT ARE THE MOST IMPACTED BY RACISM AND OTHER FORMS OF

DISCRIMINATION EXPERIENCE THE GREATEST DISPARITIES AND INEQUITIES IN

HEALTH OUTCOMES AND SHOULD BE INCLUSIVELY ENGAGED IN ALL COMMUNITY HEALTH

ASSESSMENT AND IMPROVEMENT EFFORTS. THROUGHOUT OUR WORK, WE DISMANTLE

OPPRESSIVE SYSTEMS, AND BUILD COMMUNITY CAPACITY AND PARTNERSHIPS.

TRINITY HEALTH AND ITS MEMBER HOSPITALS ARE COMMITTED TO THE DELIVERY OF
PEOPLE-CENTERED CARE AND SERVING AS A COMPASSIONATE AND TRANSFORMING
HEALING PRESENCE WITHIN THE COMMUNITIES THEY SERVE. AS A NOT-FOR-PROFIT
HEALTH SYSTEM, TRINITY HEALTH REINVESTS ITS PROFITS BACK INTO THE
COMMUNITIES AND IS COMMITTED TO ADDRESSING THE UNIQUE NEEDS OF EACH
COMMUNITY. IN FISCAL YEAR 2023 (FY23), TRINITY HEALTH CONTRIBUTED \$1.47
BILLION IN COMMUNITY BENEFIT SPENDING TO AID THOSE WHO ARE VULNERABLE AND
LIVING IN POVERTY, AND TO IMPROVE THE HEALTH STATUS OF THE COMMUNITIES IN
WHICH WE SERVE.

IN ADDITION TO ANNUAL COMMUNITY BENEFIT SPENDING, TRINITY HEALTH

IMPLEMENTS A SOCIALLY RESPONSIBLE INVESTING PROGRAM. AS OF THE END OF

FY23, \$62.7 MILLION (INCLUDING \$7.0 MILLION IN NEW LENDING) WAS ALLOCATED

IN THE FOLLOWING AREAS:

- HOUSING: BUILDING AFFORDABLE HOUSING; IMPROVING ACCESS TO SENIOR HOUSING; AND COMBATTING HOMELESSNESS (\$35.5 MILLION)
- EDUCATION: SUPPORTING STUDENTS ENTERING THE HEALTH PROFESSIONS (\$10.1 MILLION)
- FACILITIES: BUILDING COMMUNITY FACILITIES FOR NONPROFITS, SOCIAL SERVICE
- PROVIDERS, AND OTHER COMMUNITY-BASED ORGANIZATIONS (\$9.7 MILLION)
- ECONOMIC DEVELOPMENT: ENCOURAGING SMALL BUSINESS DEVELOPMENT, CREATING

 LOCAL JOBS AND SUPPORTING ACCESS TO HEALTHY FOODS; QUALITY CHILDCARE; AND

 OTHER COMMUNITY SERVICES (\$7.4 MILLION)

ACROSS THE SYSTEM, NEARLY 700,000 OF PATIENTS SEEN IN PRIMARY CARE

SETTINGS WERE SCREENED FOR SOCIAL NEEDS. FOR ABOUT 30% OF THOSE PATIENTS,

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AT LEAST ONE SOCIAL NEED WAS IDENTIFIED. TOGETHERCARE - TRINITY HEALTH'S

ELECTRONIC HEALTH RECORD, POWERED BY EPIC - HAS MADE IT POSSIBLE FOR

TRINITY HEALTH TO STANDARDIZE SCREENING FOR SOCIAL NEEDS AND CONNECT

PATIENTS TO COMMUNITY RESOURCES THROUGH THE COMMUNITY RESOURCE DIRECTORY

(COMMUNITYRESOURCES.TRINITY-HEALTH.ORG/).

COMMUNITY HEALTH WORKERS (CHWS) SERVE AS LIAISONS BETWEEN HEALTH AND

SOCIAL SERVICES. TRINITY HEALTH CHWS PARTNERED WITH POPULATION HEALTH

NURSES AND SOCIAL WORK CARE MANAGERS TO SERVE MEDICARE PATIENTS AT RISK

FOR PREVENTABLE HOSPITALIZATIONS, RESULTING IN A DECREASE IN PREVENTABLE

HOSPITALIZATIONS FOR THE MEDICARE POPULATION OVERALL, AND ALSO FOR

LOW-INCOME PATIENTS DUALLY ENROLLED IN MEDICARE AND MEDICAID.

CHWS ADVANCE SOCIAL AND CLINICAL CARE INTEGRATION BY ASSESSING AND

ADDRESSING A PATIENT'S SOCIAL NEEDS, HOME ENVIRONMENT AND OTHER SOCIAL

RISK FACTORS, AND ULTIMATELY CONNECTING THE PATIENT (AND THEIR FAMILY) TO

SERVICES WITHIN THE COMMUNITY. TRINITY HEALTH PROVIDES A 40+ HOUR

FOUNDATIONAL CHW AND CHRONIC DISEASE-SPECIFIC TRAINING TO TRINITY

HEALTH-EMPLOYED CHWS AND ALSO TO COMMUNITY PARTNERS THAT EMPLOY CHWS.

IN 2017, TRINITY HEALTH RECEIVED A SIX-YEAR, \$8.5 MILLION GRANT FROM THE

CENTERS FOR DISEASE CONTROL AND PREVENTION TO INCREASE THE NUMBER OF

NATIONAL DIABETES PREVENTION PROGRAM (DPP) DELIVERY SITES, INCREASE

PROGRAM ENROLLMENT, MAINTAIN PARTICIPATION RATES, AND INCREASE BENEFIT

COVERAGE. IN ADDITION, THE GRANT WAS USED TO STANDARDIZE CLINICAL

SCREENING AND DETECTION OF DIABETES. DURING THE GRANT PERIOD, TRINITY

HEALTH BUILT THE NATIONAL DPP INTO ITS ELECTRONIC HEALTH RECORD SYSTEM TO

MAKE IDENTIFYING PATIENTS AND ENROLLING THEM IN THE PROGRAM EASIER. SINCE